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Theory of Discrete Event Logistics Systems (DELS) Specification

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Theory of Discrete Event Logistics Systems (DELS) Specification

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Abstract

System models and model-based engineering methods have the promise of transforming the way that industrial engineers interact with production and logistics systems. Model-based methods play a role in improving communication between stakeholders, interoperability between systems, automated access to consistent analysis models, and multi-disciplinary design methods for complex systems. However, there remains a need for a foundation for modeling these kinds of systems – a foundation that tailors methods and tools developed in other engineering domains to the unique concepts and semantics of production and logistics. This foundation is the topic of this report.

This report documents a framework and model libraries for modeling discrete event logistics systems (DELS), an abstraction that covers manufacturing plants, material handling and transportation systems, warehouses, supply chains, etc. The DELS abstraction was created by identifying and modeling commonalities across the kinds of systems that industrial engineers typically encounter, and analysis models they use to analyze those system. It extends well-known product, process, and resource (PPR) ontologies to incorporate a library of operational control model components, and is connected to Commodity Flow Network (CFN), modeling networks, flow networks, and process networks. The relationship between DELS and CFN formally links system models to abstractions used to create analysis models, such as discrete event simulation.

This report is the first public release of models and documentation capturing many years of refinement and application by the authors. As a first release, the goal is to solicit additional use cases and feedback from the community to improve the models and make them the foundation for the model-based industrial and systems engineering community.

Key words

Smart Manufacturing; System Modeling.

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1. INTRODUCTION

1 A discrete event logistics systems (DELS) is:

- 2 • a network of resources, arranged in a facility; each resource has one or more process-
3 ing capabilities, with a capacity for each capability;
- 4 • products flow through this network of resources, transformed by processes executed
5 by the resources; a process might require capabilities of more than one resource;
6 processes can change location, age, or condition of products.

7 The term “discrete” refers to the things flowing and process steps (transformations).
8 The things flowing are separate from each other, e.g., individual product units, components
9 of product units, or batches of product units. Process steps on the same product are taken
10 separately. They have well-defined start and end events, e.g., the start of a machining
11 or heat-treating process, even though our knowledge of the event time may be uncertain.
12 Transformations (mostly) require resources that are separate from each other, e.g. sub-
13 components, or equipment, tools, fixtures, and input raw materials (discretized by units).

14 Factories are obviously a kind of DELS, but there are others. A warehouse is a DELS
15 with much simpler resources and processes than factories. A supply chain is a DELS where
16 the facility, rather than being a building, is the geographical organization of factories, ware-
17 houses, and transportation resources. A hospital also is a DELS, where the products are
18 patients flowing through the hospital, the resources are staff and machines in the hospital,
19 the processes are diagnostic, prescriptive, and general care activities performed on/for the
20 people flowing through the hospital.

21 The term DELS is used in this paper as an abstraction of the many kinds of related
22 systems that are extensively studied in Industrial Engineering, Operations Research, and
23 Management Science (IE/OR/MS). These systems share some common characteristics, as
24 do analysis methodologies and tools used to study them. These similarities can be captured
25 in a framework (conceptual organization, abstraction), common language (syntax and se-
26 mantics), and model libraries that simplify construction of DELS models.

27 The abstractions and model libraries in this document are designed for operations man-
28 agement decisions and analysis models supporting them, as required by IE/OR/MS stake-
29 holders. Operations management is the layer between process/equipment and enterprise
30 concerns [1], and the abstractions are intended as an intermediary, or bridge, between con-
31 crete, technological, embodiment models and analysis abstractions. Other concerns, such

32 as part/process design and quality, equipment-level motion control and kinematics, enter-
33 prise level strategy (except resource investment, but not business operations concerns), etc.
34 are outside of scope of this report.

35 This paper seeks to document the DELS model libraries (archived at [2, 3]), incorporat-
36 ing recent simplifications and extensions to [4, 5]. It focuses on DELS systems modeling
37 ‘infrastructure’, analysis abstractions, and logical abstractions for defining and analyzing
38 DELS. This report uses the Systems Modeling Language (SysML) [6] to present abstrac-
39 tions and model libraries. While it briefly describes the aspects of SysML needed, a reader
40 not familiar with SysML can also refer to [6, 7].

41 Section 1.1 motivates the application of system models to DELS and the formalization
42 of DELS abstractions to support development of those models. Then section 1.2 describes
43 the modeling framework for the abstractions and provides an overview of the model library
44 (summarized in figure 2). The remaining sections discuss network abstractions (section 2),
45 DELS plant behavior (section 3), and finally DELS operational control (section 3.8).

46 **1.1 Motivation**

47 System models and model-based engineering methods have the potential to transform the
48 way that stakeholders interact with their systems. This section describes some benefits
49 and potential opportunities of model-based engineering ecosystems. At the base level, de-
50 veloping and integrating models including system models, abstractions of those models,
51 and related analysis models; foster better communication between stakeholders, i.e., “are
52 we all talking about the same artifact in the same way?” Streamlined communication and
53 shared conceptualization between stakeholders can be translated into improved system in-
54 teroperability and methods for operating and analyzing the systems (tool interoperability).
55 Model-based methods and greater system and data interoperability directly support system
56 (re-)design efforts. These projects can include small modifications, such as changing con-
57 trol algorithms; larger resource investment or shop-floor reconfiguration efforts; and can
58 even be deployed to support greenfield design and commissioning of new systems. This
59 section motivates the role of model-based methods in improving communication, interop-
60 erability, analysis accessibility, and design methods.

61 **Communication** Constructing system models turns tacit knowledge into explicit infor-
62 mation, building a conceptualization of a system shared between stakeholders that have
63 different viewpoints and concerns. Not only do these stakeholders have different view-

64 points, but there are often terminological gaps between experts in different, often adjacent,
65 domains. One gap that is of particular interest is the gap between industrial engineering
66 practitioners and analysis experts, such as those constructing models for costing, schedul-
67 ing, simulation, etc.

68 System models, as compared to analytic and geometric models, describe logical re-
69 lationships between different aspects of the system and its environment. System mod-
70 els bridge human-interpretable descriptive models with machine-readable representations.
71 These kinds of representations enable models to be constructed using defined (standard)
72 syntax and semantics, to be stored in structured computer format (machine-readable,
73 repository-based), and to be stored along with supporting metadata about the models [8].
74 Dedicated modeling languages such as SysML [6] are more expressive than analysis lan-
75 guages, enabling the development of precise analysis-independent system models that are
76 not constrained by any target analysis language. In fact, what is created is platform-
77 independent, agnostic of any implementation language, analysis or otherwise.

78 **Interoperability** Enterprise interoperability has traditionally focused on data exchange
79 standards, including standard formats and controlled vocabulary / terminology. One way
80 to improve the system (and ecosystem) functionality is to identify opportunities to improve
81 the level of interoperability between data, functions, and systems [9, 10]; for example, ex-
82 panding standardization efforts to include the content of exchanged information, including
83 standard reference models and common workflow models.

84 The Object Management Group (OMG)’s Architectural Context document describes
85 the purpose of Model Driven Architecture (MDA) as enabling “different applications to be
86 integrated by explicitly relating their models, facilitating integration and interoperability.
87 The three primary goals of MDA are portability, interoperability, and reusability.” [11, 12].
88 Model-based methods may offer some support in developing contextual interoperability
89 between enterprise applications, such as those supporting the manufacturing operations
90 management ecosystem, and to analysis applications, such as simulation and optimization
91 [13]. Increasing the quality of communication and interoperability between applications,
92 people, and systems supports improved analysis, design, and operational environments.

93 **Analysis** Model-driven system-analysis integration methods enable analysis methods to
94 interact by exchanging formal system models. Exchanging system models requires tools to
95 interact with each other using standard data formats (syntax) that are interpreted in standard

96 ways (semantics). For example, DELS simulation and optimization models would benefit
97 from standard formats and interpretations for items flowing through a system (types and
98 quantity), how they are flowing (path and resource), and control of that flow. System mod-
99 els, as compared to analytic and geometric models, describe logical relationships between
100 different aspects of the system and its environment. Dedicated modeling languages such as
101 SysML are more expressive than analysis languages, enabling precise analysis-independent
102 system models that are not constrained by any target analysis language. Standard syntax
103 and semantics to express the structure, behavior, and control of the system independent
104 of analysis enables one system model to create many kinds of analysis models, includ-
105 ing purpose-specific simulation and optimization models. For example, exchanging system
106 models between simulation and optimization tools enables analysis models to be generated,
107 or updated, when necessary to reflect a required view, new solution, etc. [14, 15].

108 However, developing and deploying appropriate model-driven system-analysis integra-
109 tion methods remains a challenge, especially when every analysis model is formulated from
110 a unique abstraction of the system. For many practitioners, it is difficult to decide which
111 analysis model/tool to use in a particular situation/context to answer a particular question.
112 Often this challenge is compounded by the fact that multiple analyses may available to an-
113 swer the same question, perhaps just at a different level of fidelity, robustness, quickness,
114 etc. Can multiple, coherent analysis models be extracted, or built, from a single system
115 model or multiple views of the same system model?

116 One research goal of this report is to formalize multiple abstractions used to create
117 different analysis models, relate those abstractions to each other (“unify them”), and then
118 connect them to system models.

119 **Design** Model-based systems engineering (MBSE) and design methodologies, though a
120 common theme of our work, is not the focus of this report. Conceptual models based on
121 agreed-upon terminology and semantics support the development of integrated and inter-
122 operable enterprise data, functions, and systems [13]. Design methodologies can leverage
123 model libraries and reference architectures that capture reusable artifacts and best prac-
124 tices for assembling them into system models (see, e.g., [16]). Shared abstractions and
125 reusable reference architectures are becoming essential for designing complex, interopera-
126 ble systems. For example, designing self-similar system architectures that integrate make,
127 move, and store functional capabilities requires a unified model of decision-making and ab-
128 stractions that link decision-support (abstract resources) with execution (specific resources)

129 [17]. Finally, optimization and simulation are common methods supporting system design
130 (trade-space exploration and high-fidelity validation); but can only be useful if they can be
131 accessed efficiently and inexpensively [18].

132 **1.2 Modeling Framework**

133 Reference models created to support model-based methods can be reused and extended
134 (specialized) when specifying new systems. These models identify commonalities across
135 a family of system models, providing a language, model libraries, and patterns (best prac-
136 tices) for constructing new system models [19]. Reference models can be elaborated and
137 extended as necessary. This method encourages discovery of common concepts and terms,
138 an emerging ontology for system specification. For DELS, reference models should pro-
139 vide basic DELS concepts, support high-level subsystem decomposition (logical architec-
140 tures or conceptual models), and provide templates for assembling subsystem components.

141 Here we follow the OMG's MDA framework [11] consisting of three layers: M2 is the
142 language layer (UML/SysML), M1 contains models constructed using the language, and
143 M0 represents instances of the models, i.e., actual systems, the data representing them, or
144 simulations of them. Previous work in this area developed the DELS Specification as a
145 domain-specific language, an extension of SysML, using its profiling mechanism [4, 5]. In
146 that approach, systems models are related to the DELS specification through stereotype ap-
147 plication. This paper seeks to unify the DELS models as M1 models rather than M2 SysML
148 extensions. For example, here the commodity flow network (CFN) is modeled as an M1
149 model (used to instantiate and classify (describe) instances), rather than a domain-specific
150 language (M2 syntactical extension of SysML). See [20] for a discussion on benefits of M1
151 abstractions. M1 models are related to their abstractions (DELS Specification models / ref-
152 erence models) through generalization, either by directly extending system model concepts
153 or mapping them afterward.

154 **Generalization** Generalization is a method to organize things into taxonomies (classi-
155 fications) by their similarity, defining specialized classes to elaborate differences within
156 broader classes while retaining a relationship to them. Taxonomies constructed using gen-
157 eralization explicitly model the assumptions, extensions, and simplifications made in the
158 classifications. Things that are logically similar can be organized by generalization. For
159 example, trucks and forklifts can be generalized to mobile resources that carry pallets, mo-
160 bile resources in general, or all resources. Classes can be specialized to capture differences

161 between specialized things. For example, machines that execute subtractive manufactur-
 162 ing processes can be specialized into classes of milling machines and turning machines, or
 163 further into specific brands of milling or turning machines.

164 In the DELS modeling framework, Manufacturing Systems, Storage Systems
 165 (such as warehouses), Transportation Systems, and Supply Chains are all kinds of
 166 Discrete Event Logistics Systems (DELS) (figure 1). They are related formally to DELS
 167 definition by the generalization relationship denoted in SysML using a hollow-headed ar-
 168 row directed from the more specialized class to the more general class. In this document,
 169 teletypefont will be used to denote UML classes or SysML blocks, *italics* will be used
 170 to denote properties (or roles) in classes or blocks, and **boldface** will be used to denote
 171 associations between blocks. The SysML models use PascalCase and lowerCamelCase for
 172 naming blocks and properties, respectively. However to increase readability of the report,
 173 spaces will be added between the words while preserving the capitalization and typeface.

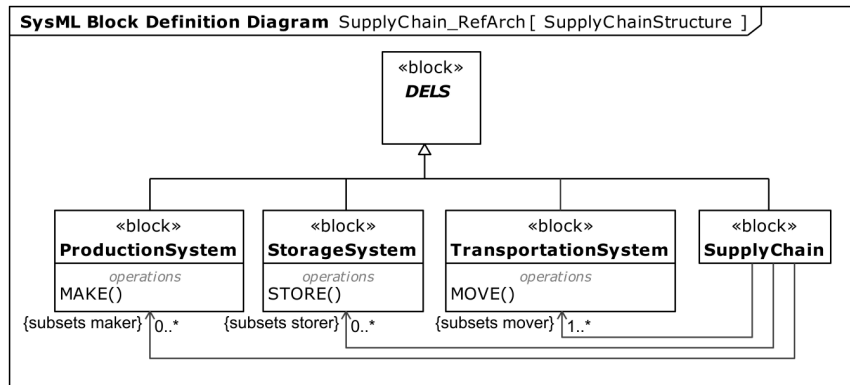


Fig. 1. Manufacturing systems, storage systems (such as warehouses), transportation systems, and supply chains are all kinds of discrete event logistics systems (DELS). This is shown by a generalization relationship from them to DELS.

174 The approach proposed here uses generalization to formalize the results of abstraction,
 175 rather than stereotype application. Generalization enables system models to be constructed
 176 (specialized) directly from abstractions, rather than mapped to the abstractions after the
 177 system model has been constructed, as with stereotypes. The resulting system model natu-
 178 rally conforms to the abstraction, because the abstraction is identified as the broader class.
 179 Abstractions can be retrieved correctly and efficiently from detailed system models. Model
 180 libraries and taxonomies constructed using generalization can be extended and specialized
 181 to incorporate new specific system behaviors and any corresponding analysis models, while
 182 retaining access to higher levels of abstraction. Generalization is supported in almost all

183 modern programming languages, as well as UML, providing many more potential model-
 184 ing platforms than stereotypes.

185 This report proposes a modeling framework organizing the DELS domain using a multi-
 186 layered abstraction (figure 2). Generalization is used to organize the reference system mod-
 187 els and link them to abstractions and concrete models. The model layer (M1) is organized
 188 into roughly three layers: the *Top* contains the analysis and logical abstractions (commodity
 189 flow networks (CFN) and DELS), the *Middle* contains domain-specific reference models
 190 and architectures, and the *Bottom* contains system models built from the reference models.
 191 These layers are formally connected via generalization enabling traversing from specific
 192 system models to abstractions used for developing conceptual models and integrating sup-
 193 porting analysis tools. This report documents the abstract models in the *Top* layer (CFN
 194 and DELS).

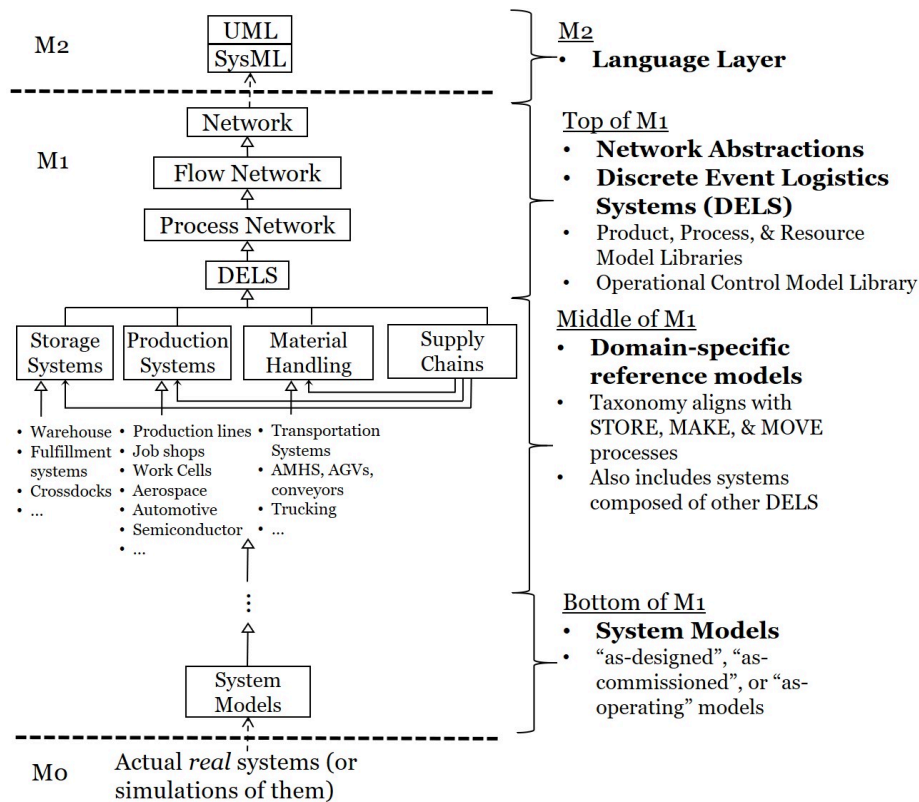


Fig. 2. DELS multi-layer architecture organizes model libraries from most general to most concrete, with generalization relationships linking the layers.

195 **DELS Specification** The *Top of MI* contains the DELS reference model which is ex-
196 tended from network definitions defined by the CFN. These levels capture (stable) abstrac-
197 tions that are useful for developing conceptual models and logical architectures [21]. These
198 models are specific enough to understand what’s flowing, how it is flowing, and the control
199 of that flow, without specifying particular technology implementations. These models are
200 at the same level of abstraction as many IE/OR/MS analysis models proposed to support
201 design and operational decision-making.

202 The *DELS* layer contains common concepts and terminology organized around a prod-
203 uct, process, resource (PPR) ontology, and includes facility descriptions, work (task) defi-
204 nition, and control of flows and transformations (operational control). The reference model
205 includes model libraries and taxonomies supporting each concept.

206 Domain-specific reference models and system models can be created by specializing
207 these abstract, conceptual models into new domain-specific concepts. Likewise, system
208 models can be mapped, or generalized, to these abstract models to access associated anal-
209 ysis libraries.

210 **Domain-specific DELS Specializations** The *Middle of MI* contains reference models
211 and architectures for systems specialized from DELS, such as production, material han-
212 dling (transportation), and storage systems (see, figure 1). This specialization (generaliza-
213 tion set) is organized by the primary system functions: *Make*, *Move*, and *Store* expressed
214 by the *Operations* on each block. These models introduce concrete domain-specific termi-
215 nology for the products, processes, and resources; e.g., trucks rather than resources.

216 These specializations are classified by each system’s high-level core functionality, e.g.
217 production systems *make* commodities. Most DELS, including manufacturing plants, sup-
218 ply chains, and warehouses; are composed of (or created by assembling) subsystems spe-
219 cialized from these abstract components. These systems (as specialized DELS) may be
220 further (de-)composed into functionally specialized components; for example, a produc-
221 tion system may be composed of material handling and storage systems as well as smaller,
222 more specialized production systems.

223 **System Models** The *Bottom of MI* contains the most detailed system models. These
224 models are created by extending the domain-specific reference models in the middle layer,
225 and then adding details specific to a single system. These detailed system models may
226 include design specification models (“as-designed”) that contain sufficient detail to com-

227 mission new systems. These models can also be created as documentation for existing
228 systems (“as-commissioned”). System models created most likely will not or can not be
229 directly reused as they represent a single system (or identical systems). However, recurring
230 patterns for creating these detailed models can be harvested into reference models in the
231 middle layer.

232 Typically, we are interested in extending the taxonomy by specialization (more refined
233 classifications). However, developing reference architectures follows a complementary
234 process of harvesting common patterns through abstraction (generalization) to classify and
235 organize existing domains [22]. Each taxonomic layer contains additional specializations
236 that refine the abstract definitions into increasingly concrete system models.

237 **2. Network Abstractions**

238 Network-based abstractions are common in DELS modeling because of their widely-under-
239 stood mathematical interpretation, suitability to many algorithms, and applicability to a
240 broad range of (abstract) analysis questions about DELS. These well-studied abstractions
241 have produced many domain-specific analysis methods, such as finding shortest paths and
242 optimal facility locations [23], determining throughput for (multi-commodity) flow net-
243 works [24], as well as service time and utilization in queueing networks [25, 26].

244 Formalizing network abstractions and applying them to analysis model construction
245 was first described in [4]. It also introduced token flow networks as a unifying abstraction
246 for DELS networks, covering basic networks, flow networks, and process (or queueing)
247 networks — basic networks introduce structure and relationship; flow networks introduce
248 flows; process networks introduce transformation (and duration). The network abstractions
249 and DELS abstraction are separated, but formally linked using generalization relationships.

250 **2.1 Basic Networks**

251 This section formalizes characteristics common to all DELS networks. The term *network*
252 in this report refers to all M0 (actual, digital, or simulated) networks, rather than models
253 of these networks (e.g., graph syntax). For example, general network properties, such as
254 “node criticality”, can describe aspects of specialized networks, e.g., the importance of a
255 particular depot in a supply chain modeled as a specialized network.

256 Networks are composed of other networks and links between them playing the roles of
257 nodes and edges, respectively. In SysML, this is expressed as a block *Network* with a part

258 *node* typed by *Network* (kind of things playing the part of *node*). Composition is a whole-
 259 part relationship, shown in SysML by black diamond associations between blocks, with the
 260 whole on the black diamond end (*parentNetwork*) and the part on the other end (*node*). This
 261 recursive composition relationship enables network models to be decomposed or refined
 262 with additional internal details (hierarchical nested network representation). In SysML,
 263 leaf-level (atomic) networks redefine their *node* property to multiplicity [0] indicating that
 264 no further decomposition or refinement is allowed.

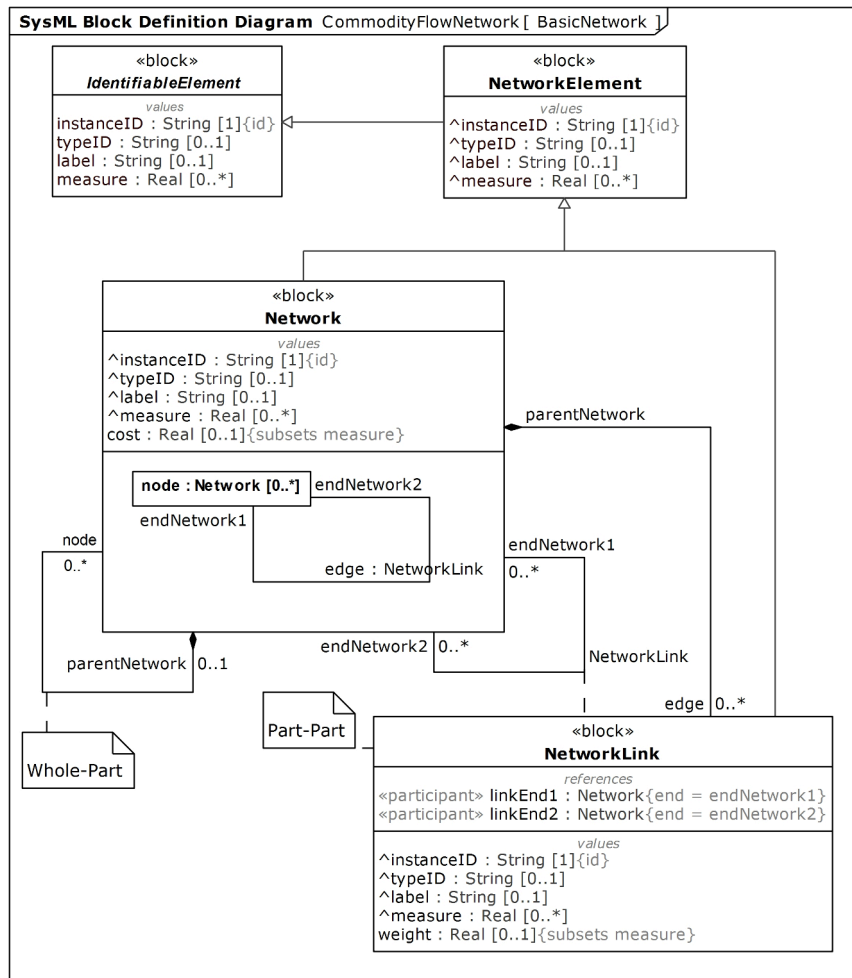


Fig. 3. Basic Networks are composed of *nodes* (typed by *Network*) and *edges* (typed by *NetworkLink*). Both *Network* and *NetworkLink* are specialized from a top-level *NetworkElement* block.

265 Part-part relationships in SysML are shown graphically in block compartments as con-
 266 nectors between parts (lines between rectangles). Connectors are also parts (roles), but

267 are typed specifically by association blocks, which classify M0 links between the things
268 playing the connected parts. Connectors between nodes in a Network are *edges*. Edges
269 are parts typed by Network Link (roles played by network links), an association block for
270 linking networks. This enables relationships between networks to be specialized as needed
271 by applications. Networks refer to their linked networks through the ends of the Network
272 Link association (*endNetwork1* and *endNetwork2*). Each network link (M0 instance of
273 Network Link) identifies its two participants by *linkEnd1* and *linkEnd2*. Generally, asso-
274 ciation block (Network Link) references its participants by different context-specific roles
275 (*linkEnds*) than how Networks reference other Networks (*endNetwork*). NetworkLink has
276 a specialized *measure* called *weight* that is used to model the strength or capacity of the link
277 between two nodes in a network.

278 2.1.1 Network Element

279 Every network and network link requires some common information, mostly to identify
280 the object and what kind it is. The Identifiable Element block defines three properties
281 for all networks and network links: *instanceID*, *typeID*, and *label*. *instanceID* gives a
282 unique identifier for each network and link, while *label* provides a colloquial identifier, or
283 “native” name. *typeID* tells the kind of network or link it is, such as “supply chain” or
284 “transportation edge”. Analysis languages and tools often do not support typing - systems
285 and objects are “classified”, or organized, by their *typeID* instead. This means the analysis
286 tools can not represent taxonomies of network elements like more expressive languages,
287 such as SysML. Typing-systems, based on formal taxonomies, are useful for checking the
288 correctness of models and enforcing pre-defined constraints at run-time.

289 Identifiable Element defines another property *measure* for adding measurable
290 properties as subsets (such as *cost {subsets measure}* on Network). Subsetting is a kind
291 of specialization for properties, linking a specialized property to a more general (subset-
292 ted) one. It enables properties to be specialized while maintaining traceability to the more
293 general property.

294 Network Element specializes Identifiable Element capturing analysis-specific
295 commonalities between Network and Network Link. At the time of this release, no addi-
296 tional commonalities have been identified, but it’s left for future use. Block specialization
297 and property subsetting will be used extensively as Network Element and its properties
298 are specialized in the rest of the DELS framework. The properties defined in Network
299 Element are inherited by every block and association in the DELS framework, ensuring

300 consistent identification and simplicity in implementing these models. Properties inher-
301 ited from a more general block are denoted in SysML using the caret notation (^), e.g.
302 Network's *instanceID* is inherited from Network Element (figure 3).

303 2.2 Flow Networks

304 Flow networks are networks that commodities can flow through. Commodity is used here
305 to describe (abstract) all generic objects that enter, exit, and flow through networks. Com-
306 modities are modeled in section 2.2.2. Commodity flow network abstractions are used in
307 many kinds of analysis models, including discrete event simulation. This section formal-
308 izes multi-commodity flow networks described in [24] (figure 4).

309 Flow Network specializes Network and its properties. It has two parts: *flowNode*
310 (typed by Flow Network) and *flowEdge* (typed by Flow Network Link), specialized
311 from Network's *node* and *edge*, respectively (figure 4). Property specialization is expressed
312 in SysML using subsetting or redefinition. In the Flow Network, *flow Nodes* are a subset
313 of all *nodes* (*{subsets node}*) in this kind of network, i.e. there may be a mix of nodes, some
314 that commodities can flow through and others that do not support commodity flows. Other
315 properties from basic networks are also specialized, such as *sourceFlowNetwork* subsetting
316 *endNetwork1* for networks to refer to others linked to them. FlowNetworkLink is special-
317 ized from NetworkLink, and each property *subsets* its respective NetworkLink property,
318 providing traceability to between special and general blocks and properties.

319 Commodity types the *inputs* and *outputs* flow properties of Flow Network. Commodity
320 is elaborated in section 2.2.2. Flow properties are properties that specify the kinds of things
321 that might flow between an object and its environment. They appear with the stereotype
322 «flow property» in property compartments or in *flow properties* compartments. Commodi-
323 ties that a Flow Network *produces* and *consumes* are a subset of all commodities it *outputs*
324 or *inputs*, respectively (shown by *{subsets outputs}* and *{subsets inputs}*). Flow Networks
325 have a property (*currentlyFlowingThrough*) that specifies the commodity objects currently
326 flowing through (or located in) the Flow Network.

327 Commodities also flow across *flow edges* (typed by Flow Network Link) from source
328 to target. This is captured as a SysML item flow across the connector, shown by a solid
329 black triangle in the IBD compartment of Flow Network (figure 4).

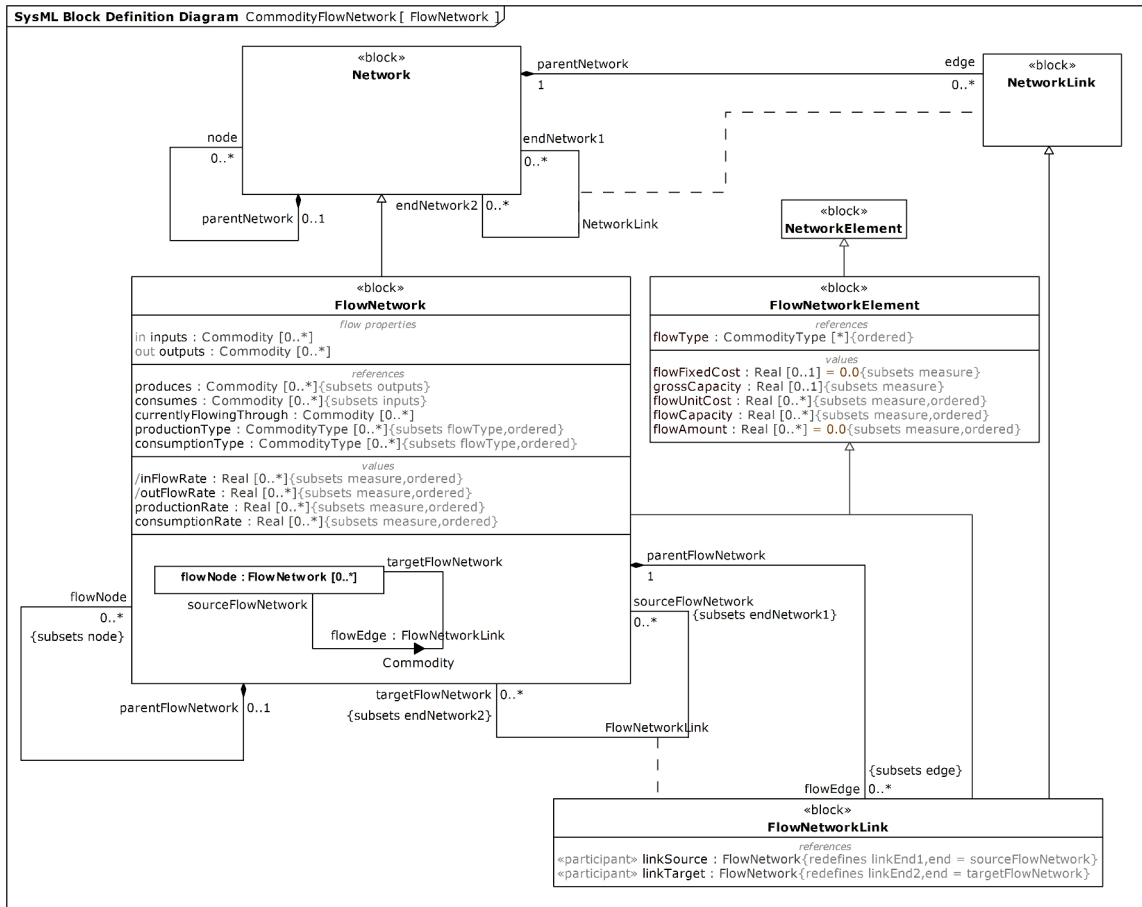


Fig. 4. Flow Networks are a foundation for many kinds of analysis models, including discrete event simulation.

330 **2.2.1 Flow Network Elements**

331 Flow Network Element (specialized from Network Element) captures commodity
 332 flow-related properties common to Flow Networks and Flow Network Links. *flowType*
 333 is an ordered set (*{ordered}*) of commodity types that are flowing (or are allowed to flow)
 334 through the element. Other ordered properties on the block give information about these
 335 types in the same order. For example, *flowCapacity* is the maximum flow rate of each
 336 type of commodity across the flow edge and *flowUnitCost* gives the per unit cost for each
 337 commodity type to traverse the edge. These properties must have the same number of
 338 values as *flowType* to match capacities and flow costs to commodity types. The property
 339 *flowAmount* captures the aggregate number of Commodity objects of each type (currently)
 340 flowing through the Flow Network Element (derived from the *currentlyFlowingThrough*

341 property). Other properties are not specified by type, *grossCapacity* gives the maximum
342 flow rate of all commodities across the flow edge and *flowFixedCost* gives the fixed cost of
343 any flow traversing the flow network element.

344 Some Flow Network Element properties have values that give current time values and
345 others are restrictions on current time values. For example, *flowCapacity*, *grossCapacity*,
346 and *flowType* properties only restrict values at current time values. But *flowAmount* is a
347 current time value, either streamed in real-time or reported ex-post as a metric. Constraints
348 on current time values defined in OCL would be useful for implementing optimization models,
349 such as multi-commodity flow networks [24].

350 Flow Networks have additional metrics derived from other properties: *inFlowRate*,
351 *outFlowRate*, *productionRate*, and *consumptionRate*. These properties give the amount
352 per time period of commodities flowing in and out of the Flow Network. The rates are
353 derived from *inputs/outputs* and *produces/consumes* properties, aggregated by each kind
354 of commodity (ordered by *flowTypeAllowed*'s ordered set of commodity types). Actually,
355 *productionRate* and *consumptionRate* are ordered by *productionType* and *consumptionType*
356 which are subsets of *flowType*.

357 **2.2.2 Commodity**

358 Commodities can flow through Flow Networks, following multi-commodity flow network
359 abstractions. A commodity is an economic good or service that has full or substantial
360 fungibility: the market treats instances of the good or service as equivalent or nearly so,
361 with no regard to who produced them (individual units are essentially interchangeable).
362 Fungibility simplifies formulation of many kinds of analysis models.

363 Commodity is specialized from Identifiable Element (figure 5) rather than Flow
364 Network Element, because commodities are not inherently parts of flow networks. The
365 abstract Identifiable Element supports the commonalities of (Flow) Networks and
366 Commodities. This covers cases where commodities exit networks and are no longer ele-
367 ments of them.

368 The CommodityType block (specialized from Identifiable Element) and its associ-
369 ation to Commodity facilitates connecting these models to analysis models and information
370 systems. For example, analysis models might specify constraints on execution by type, e.g.
371 only this type of commodity is allowed to flow along this edge, or this node creates five of
372 type A each period, and information systems often track items by type, e.g. stock keeping
373 unit (SKU). The Commodity-Commodity Type association is an example of reflection, i.e.,

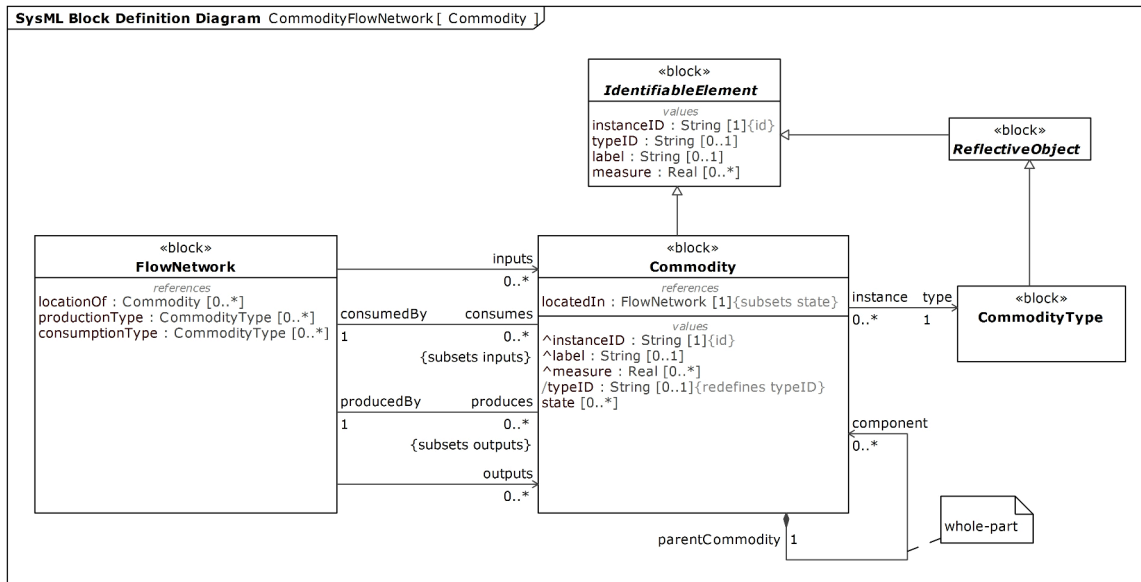


Fig. 5. Commodities can flow through Flow Networks, derived from multi-commodity flow network abstractions.

374 giving access to type information (M1) at run-time, indicated by specializing Commodity
 375 Type from Reflective Object, an implementation model of this capability. Instantiating
 376 a Reflective Object yields an object that acts like an M1 block, rather than a physical
 377 object. For example, a SKU (a distinct type of item for sale) is an instance of Commodity
 378 Type, while items in inventory (the things that flow) are instances of that SKU. Most imple-
 379 mentation languages provide methods to convert *type:Commodity Type* to *typeID:String*.

380 Commodity types Flow Network’s *inputs* and *outputs* properties and their respective
 381 subsets *consumes* and *produces*. The *produces* property gives the commodities arriving
 382 at the network, which increases the total *flowAmount* of that kind of *Commodity* flowing
 383 through the system, while *consumes* gives the commodities leaving the network, which
 384 decreases the total *flowAmount* flowing through the system. Commodity is *flowingIn* (typed
 385 by a Flow Network), defined as part of (subset of) its *state*. Finally, Commodities can be
 386 composed of (part of) other Commodities playing the *component* role.

387 2.3 Process Networks

388 Process Networks extend Flow Networks (inheriting flow semantics) to add transfor-
 389 mation of inputs to outputs and duration of transformation. DELS Processes (section
 390 3.3) extend this generic (abstract) transformation to model, for example, transformations

391 of parts/materials or capabilities of equipment performing the transformation. Process
 392 Network is a simplified (abstract) model that omits resource requirements and contention,
 393 which are added in the DELS extension. Process networks are suitable for producing low-
 394 fidelity analyses such as queuing network models [26–28]. This section treats processes
 395 as kinds of networks to maximize the applicability (reuse) of network analyses.

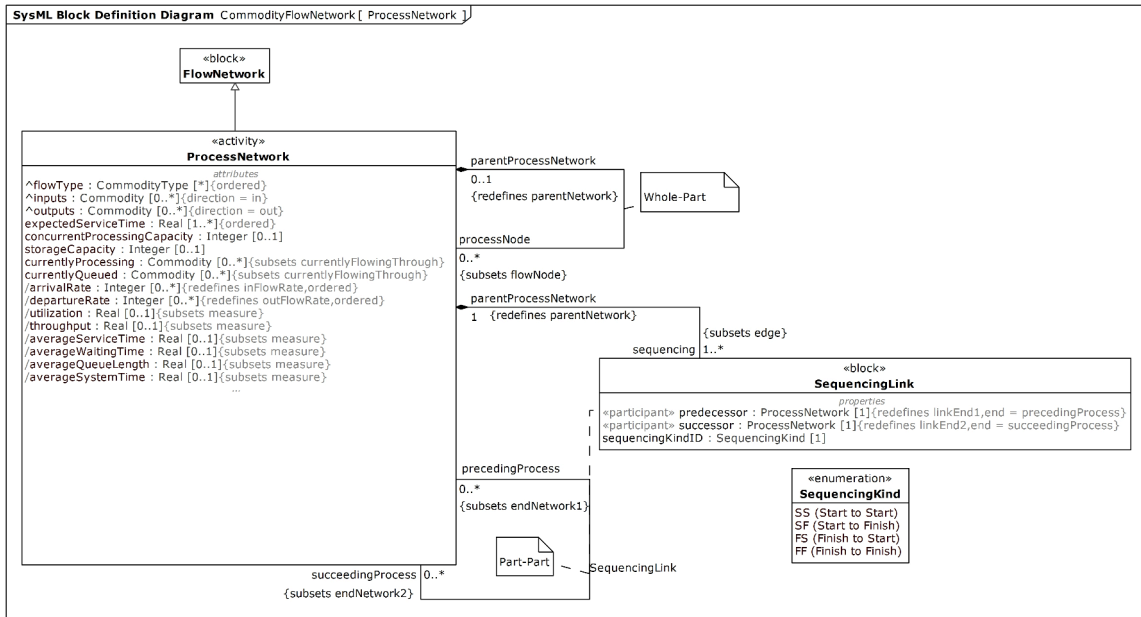


Fig. 6. Process Networks extend Flow Networks and specify transformation of flows through the network.

396 Process Networks are composed of *processNodes* typed by Process Network and
 397 subsetting *flowNodes* of FlowNetworks. Process Networks have two kinds of con-
 398 nectors (part-part relationships) between *processNodes*: *flowEdges* inherited from Flow
 399 Network and *sequencing* (typed by Sequencing Link). These enable specification of
 400 flows and time sequencing between transformations (process nodes), respectively. *sequenc-*
 401 *ing* subsets *edges* from Networks. Process networks refer to others sequenced before and
 402 after them through ends of the Sequencing association (*precedingProcess* and *succeed-*
 403 *ingProcess*, subsets of *endNetwork1* and *endNetwork2*, respectively).

404 Sequencing Link has a property *sequencingKindID* (typed by enumeration Sequenc-
 405 ing Kind) that gives the kind of sequencing expected between *predecessor* and *successor*
 406 processes. These include: *Start-to-Start*, where the successor process cannot start until the
 407 predecessor process does; *Start-to-Finish*, where the successor process cannot finish until
 408 the predecessor process starts; *Finish-to-Start*, where the successor process cannot start

409 until the predecessor process finishes; and *Finish-to-Finish*, where the successor process
410 cannot finish until the predecessor process does (the time lag on these can be nearly zero)
411 [29]. Binary sequencing can be represented in a matrix and transformed to traditional
412 queueing network analyses. However, more complex timing relationships might need more
413 expressive languages, such as [30] (see section 3.3 for more discussion).

414 Process Network inherits *inputs/consumes* and *outputs/produces* properties
415 (typed by Commodity) from Flow Network, as well as the *Rate* properties *in-*
416 *FlowRate/outFlowRate* and *productionRate/consumptionRate*, and *Type* properties
417 *productionType/consumptionType*. Process Network redefines *inFlowRate* and *out-*
418 *FlowRate* to *arrivalRate* and *departureRate*, respectively, to reflect queueing network
419 analysis terminology. The *Rate* properties are ordered in the same way as the correspond-
420 ing *Type* properties, to give rates for each Commodity Type. To match *Rate* and *Type*
421 *ordered* properties, corresponding properties (a type-rate pair) must have the same number
422 of values. In SysML, Activities are also Blocks allowing modelers specify the structural
423 aspects of a behavior, such as metrics, relationships and classification, while also being
424 able to use them to construct Activity models (diagrams).

425 Process Networks have an *expectedServiceTime* (ordered by CommodityType speci-
426 fied by the *flowType* property) for the duration of their transformations. Each network has a
427 *concurrentProcessingCapacity*, the maximum number of commodities it can transform at
428 one time.¹ The process network also has a *storageCapacity* giving the maximum number
429 of commodities that can be waiting for transformation. Corresponding to these Process
430 Network has two roles for Commodities that redefine Flow Networks's *currentlyFlow-*
431 *ingThrough*: *currentlyProcessing* and *currentlyQueued*.

432 Specialized Process Network *measures* record metrics calculated by queueing net-
433 work analysis models. The *measures* modeled here are taken from [31], and include: *uti-*
434 *lization*, *throughput*, *averageWaitingTime*, *averageQueueLength*, and *averageSystemTime*.

435 3. Discrete Event Logistics Systems

436 DELS are defined by Products they create (or transform), Processes they execute, Re-
437 sources they own (or can obtain), Facilities (environments) they operate in, and Tasks
438 they service. Product, process, and resource (PPR) models are common abstractions for
439 developing manufacturing system and analysis models; see, e.g., TOVE [32], MPSG [33],

¹*concurrentProcessingCapacity* is an abstraction of server count concepts in queueing network analyses [26, 27]. Resources, such as servers, are introduced in the more concrete PPR ontology (section 3.1).

440 OZONE [34], IDEON [35], MSE ontology [36], ISO 15531 MANDATE [37, 38], CMSD
 441 [39, 40], MASON [41], and the survey of existing smart manufacturing standards incorpo-
 442 rates a PPR organization [42].

443 The DELS model adds facility to PPR concepts for capturing system layout and orga-
 444 nization, and tasks as the unit of work and authorization (PPRFT) (figure 7). It is comple-
 445 mented by a layer of operational control over resource assignments, task and resource flows
 446 (specialized commodities), and process executions (PPRFT+control). This is a simple top-
 447 level ontology describing DELS, abstracting and organizing the diverse terminology used
 448 across specialized domains. Figure 7 captures the general relationships between these high-
 449 level DELS concepts, which are summarized below and expanded in sections 3.1-3.2.

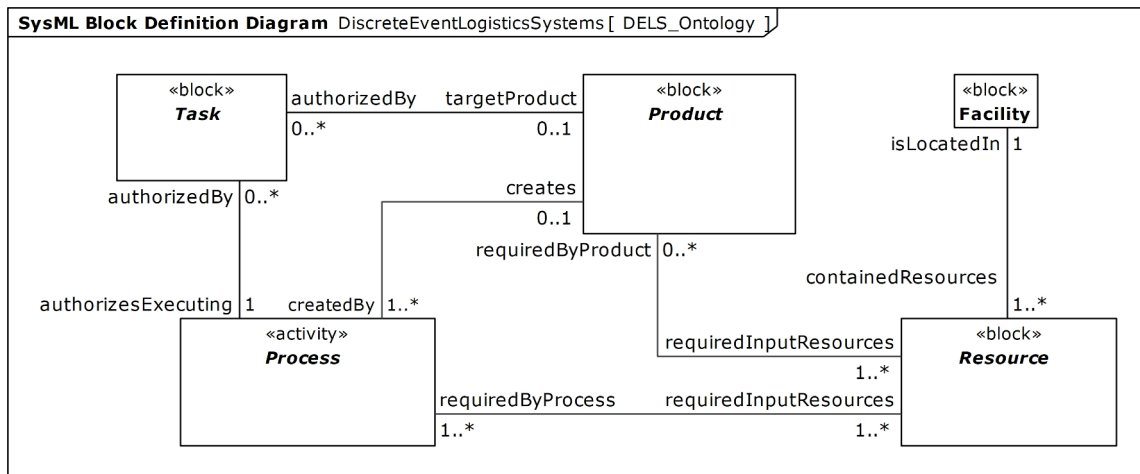


Fig. 7. The DELS ontology extends product, process, and resource (PPR) with facilities and tasks.

- 450 – Product is *createdBy* executing a Process, where there may be more than one pro-
 451 cess plan for a given part (denoted *1..**). In manufacturing models, the process rela-
 452 tionship can be redefined as “processPlan”, but process plans do not exist in logistics
 453 systems, so *createdBy* is a more general role. Similarly, executing a Process can
 454 *create* a Product (denoted *0..1*). This covers cases where the Process is a service,
 455 changing the state of something but not necessarily creating anything. As with flow
 456 and process networks, we distinguish between a commodity being created by a node
 457 and one being output by a node (simply released in the same form after processing).
- 458 – Product and Resource have a **RequiredBy** association where some kinds of
 459 Resources are *requiredByProduct* (to distinguish from process inputs). Product
 460 has a inverse role for Resources, *requiredInputResources*.

- 461 – Process and Resource have a **requiredBy** association. Process defines the role *re-*
462 *quiredInputResources* and Resource defines a inverse role *requiredByProcess*. This
463 relationship is important for formulating scheduling problems.
- 464 – The DELS model refines the roles of Resources relative to Product and Process:
 - 465 – The **requiredByProcess** relationship is refined (subset) into **canExecute** for
466 designating some kinds of resources, called Active Resources, as having
467 some capability to execute a process, as well as being required (Section 3.1.1).
468 For example, a machine (Equipment) executing a material forming process
469 might also require auxiliary / passive resources.
 - 470 – Product is defined by its *billOfMaterials*, a collection (*derivedUnion*) of
471 Material (specialized Resources, see Section 3.4).
- 472 – Each Resource *isLocatedIn* a Facility, which defines the system layout (geo-
473 graphic and geometric aspects) of resources and material flow (paths). For example,
474 it might represent a concrete building for a production system, or a logical entity,
475 such as layout of a supply chain.
- 476 – Tasks authorize and define units of work through references to both Process and
477 Product.
- 478 – Process and Task have an **Authorization** association where each execution of a
479 Process is *authorizedBy* any number of Tasks. Each Task *authorizesExecuting*
480 exactly one Process.
- 481 – Product and Task have a **AuthorizeCreation** association where creating the *target-*
482 *Product* is *authorizedBy* a Task. Each Task might result in a Product, but also might
483 not output anything.
- 484 – Regarding Task models, this modeling framework encourages specifying both the
485 Product and Process authorized by the Task. Many (production) systems define
486 the unit of work only by what it outputs; for example, a workorder authorizes the
487 production of a part and it may even be ‘typed’ by the product. Here we have an
488 explicit relationship to the process too; for example, a workorder authorizes the ex-
489 ecution of a process plan that creates the same part that is authorized to be output.

490 Process plans often have no name, but we provide generic top-level names, for ex-
491 ample, *MakePartX()*). Associating tasks with both parts and processes unifies cases
492 where the process is merely a service (e.g. move, store, test) and cases where it
493 produces a commodity as well.

494 Models built directly from the abstract DELS model libraries serve as conceptual mod-
495 els and common logical architectures for specialized DELS domains. These descriptions
496 are a starting point for building more complex domain-specific reference models and con-
497 necting them to analysis models, without being overly prescriptive. The following sections
498 elaborate model libraries associated with each concept to support modeling and specifica-
499 tion of DELS models: Resource in section 3.1, Process in section 3.3, Product in section
500 3.4, Facility in section 3.5, Task in section 3.6, and DELS interfaces in section 3.7. An
501 introduction and overview of the operational control layer is presented in section 3.8.

502 The PPR models reference at the beginning of this section are inherently product fo-
503 cused, a very traditional view of “what does this system need to deliver?” However, this
504 document intentionally presents resource and process before product to focus the discus-
505 sion to “what is this system capable of doing?” With this view of the system, the opera-
506 tional control layer focuses on managing those capabilities to satisfy product and service
507 requirements specified by the customer.

508 **3.1 Resource**

509 DELS own Resources involved in Process execution, either as performers (such as equip-
510 ment) or as consumable inputs (such as materials). Resource-related decision problems,
511 such as investment or allocation, are among the most widely studied topics in industrial
512 engineering, e.g., in warehousing [43], humanitarian and disaster relief [44], health care
513 logistics [45, 46], transportation logistics [47–49], and manufacturing [50]. Consistent
514 and precise resource behavior models remain a challenge, despite the attention devoted to
515 studying resource problems.

516 Resources behavior models (models of computation) and interfaces define how DELS
517 interact with each resource object (given its role and type). Capability modeling is one
518 aspect (“what can it do?”), another is “how much can it do?” or “how can its capacity be
519 allocated to do work?” In addition to defining interaction patterns, behavioral models are
520 essential for scheduling (optimization) and simulation modeling, see, for example, OZONE
521 [34] and DRiP [51].

522 Part of the challenge in creating standard behavior models is the existing literature gives
523 different names to functionally similar resource types. For example, resources which can
524 only perform one operation at a time might be called disjunctive resources [52], dedicated
525 resources [53], or atomic resources [34]. Additionally, many analysis modelers leave de-
526 tails of resources implicit, resulting in inconsistent and incomplete representations.

527 Unified resource terminology and behavioral definitions simplify modeling and analy-
528 sis of resource planning and scheduling problems. Resource definitions in this section are
529 drawn mostly from the OZONE ontology [34], which builds upon the Generic Enterprise
530 Resource Ontology [54] and [55], as well as the Dynamic Resource Allocation language
531 [51]. [56] propose an object-oriented manufacturing resource modeling language to encaps-
532 ulate manufacturing system knowledge. MANDATE [37, 38] considers three aspects of
533 resources: (1) their description (the way of using and maintaining them); (2) the descrip-
534 tion of the activities, operations and functions a resource is able to achieve (its capacity and
535 capability); and (3) the model of information needed to define, operate, trigger, estimate
536 and monitor the resource.

537 The resource model is organized as a taxonomy with orthogonal branches covering
538 multiple aspects of resources. These aspects can be combined to describe a single resource
539 object. The first branch describes capability (section 3.1.1), the second availability (when
540 work can be assigned) (section 3.1.2), and the third aggregated resources and resource
541 networks to enable greater capability or capacity (section 3.1.3).

542 **3.1.1 Capability: Active and Passive Resources**

543 One distinction in resource behavior is some resources execute transformations (Active),
544 while others are inputs to transformations (Passive). In most cases, resource objects are
545 only one of these at any particular time: other things flow through them (active) or they
546 flow through other things (passive). Some analysis models, like process-oriented petri
547 nets, conflate these by modeling active resource, such as machines, as “flowing” to process
548 executions; see for example, [57].

549 The model library reflects this distinction by specializing Resource into Active
550 Resource and Passive Resource (figure 8). Active Resources are specialized from
551 Flow Network to facilitate commodity flows through a network of resources. Passive Re-
552 sources are specialized from Commodity, enabling them to flow. For simple analyses mod-
553 eling passive flow, the flow semantics of Flow Network can be reused directly (where
554 Active Resources play the *flowNodes* roles and are connected by *flowEdges*). Active

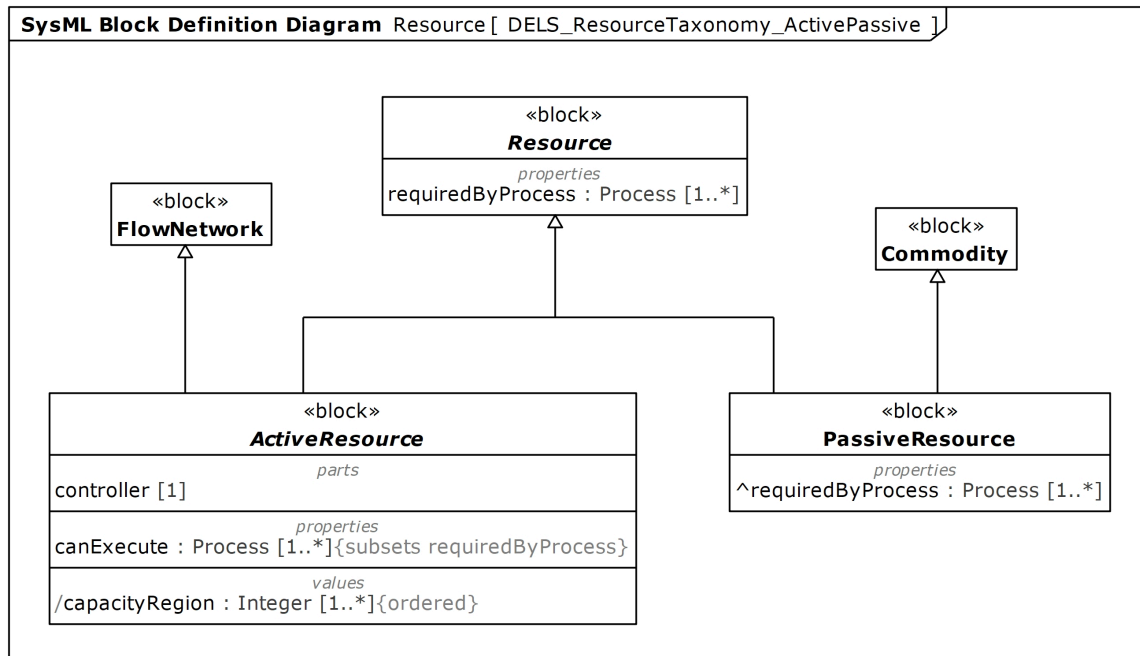


Fig. 8. Branch of the Resource taxonomy distinguishing resources that execute processes (active) from inputs to processes (passive).

555 and passive resources are used in [51, 58].

556 Active resources are typically regarded as performing the process, where passive
 557 resources are used or consumed during the execution of a process. From [51], “Ac-
 558 tive resources are the resources that we are managing. Passive resources enable the active
 559 resources to do their job (and if there are not enough of them, then they prevent active
 560 resources from doing their job).” Formally, Active Resources have a property *canExecute*
 561 typed by Process. Passive Resources type the *requiredInputResources* property
 562 of Processes.

563 An Active Resource’s *controller* property denotes a requirement for an unambiguous
 564 definition of how the behavior is executed, including some information processing involved
 565 in executing the behavior (i.e. not a hammer or mousetrap). Intuitively, we would expect
 566 an Active Resource to implement a callable-operation for invoking each Process that it
 567 *canExecute*. This may be modeled by a single *do(Process)* parameterized by the process’s
 568 *typeID*, similar to passing a control program to a machine and saying *start/execute()*. This
 569 is a simplification of the implementation details, but sufficient for developing conceptual
 570 models.

571 Distinguishing Active and Passive resources also helps codify common analysis

572 modeling techniques /transformations, such as those noted in ROPN versus POPN [57]
573 or incremental simulation building [58]. In some cases, the target analysis is not concerned
574 with how behaviors (processes) are executed and does not assume resources can control the
575 processes they execute, treating resources as inputs to their processes.

576 For each Process that an Active Resource *canExecute* (its capability), it has an *ex-*
577 *pected capacity for that capability* defined as the expected number of times a Process
578 can be executed during some length of time. It is more difficult to estimate the capacity
579 of resources that have multiple capabilities, i.e. can perform multiple kinds of processes.
580 For a set of capabilities, the Active Resource has an expected *capacity region*. In multi-
581 dimensional newsvendor formulations, the capacity region is defined as the region of fea-
582 sible combinations of products (or activities) that can be created (executed) given a level of
583 resources [59, 60].

584 **DELS are Active Resources**

585 DELS are networks of interconnected resources, specifically equipment and other DELS.
586 This is achieved by modeling DELS as specialized Active Resources, which are spe-
587 cialized Flow Networks and Resources (figure 9). Since Resources are composed of
588 *memberResources* (typed by Resource), DELS can be composed into self-similar systems
589 where the parent DELS control their child DELS uniformly [17], i.e. requesting and allo-
590 cating capacity (availability) for a particular capability.

591 Active Resource is specialized into DELS and Equipment. The main distinction be-
592 tween these is how they control execution (and advertisement) of their capabilities, specif-
593 ically controller capabilities. Equipment behaviors typically are controlled by a Realtime
594 Controller that executes simple, real-time, deterministic logic, typically embodied in a
595 PLC. In contrast, DELS have more flexibility in their decision-making, embodied in op-
596 erations management software control (Operational Controller), described in section
597 3.8.3. From the operations viewpoint, equipment can be characterized by the inability to
598 refuse work or do tasks out of order, and preemption and sequencing decisions are han-
599 dled by the operations controller. From this perspective, equipment behaviors are *invoked*,
600 where DELS behaviors are *requested*.

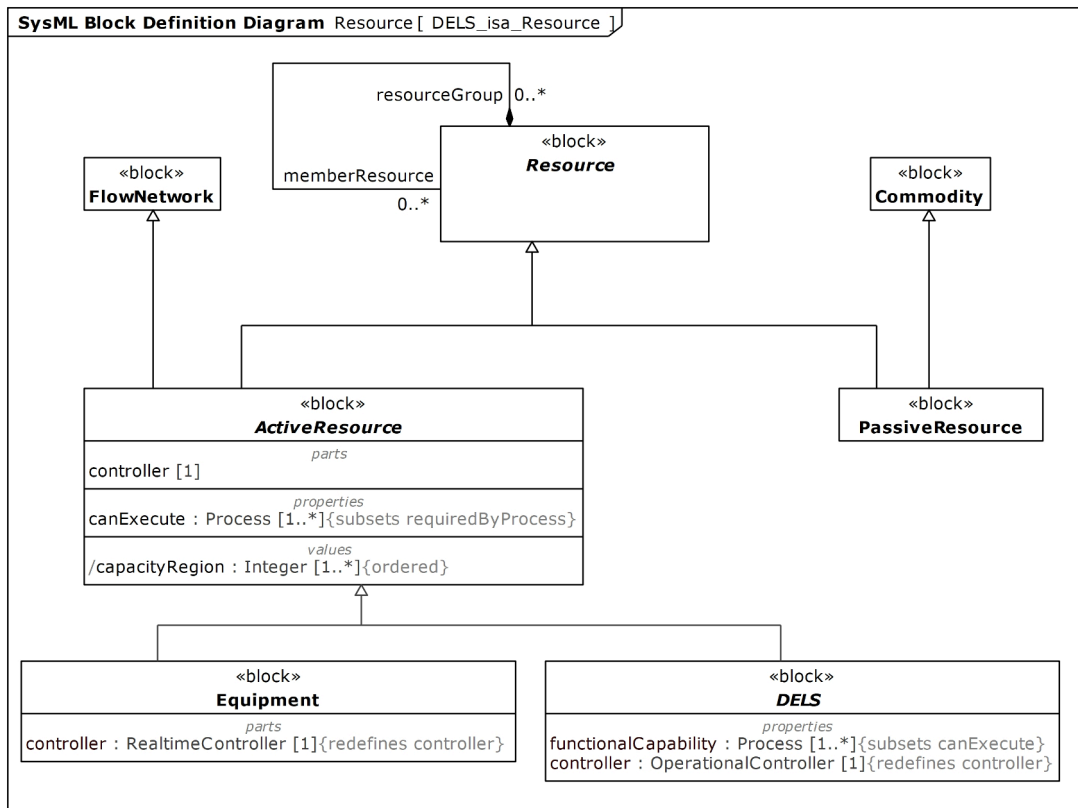


Fig. 9. DELS are specialized from Active Resources, capable of executing Processes. Their controllers are operational. Equipment are the other branch, with realtime controllers, such as PLCs.

601 3.1.2 Availability: Capacitated vs Discrete-State

602 Resource availability is concerned with assigning work to particular resources. It distinguishes between resources that must be in a particular *state* to be assigned a particular task (discrete state), e.g., a particular set-up or location to execute a particular process; 603 604 (discrete state), e.g., a particular set-up or location to execute a particular process; 605 while other resources are pooled with a finite, countable quantity available that can be assigned to tasks (*capacitated*), e.g., if the required number of resources is available in the 606 pool, then they can be assigned. The model library reflects this distinction by specializing 607 Resources into CapacitatedResources and DiscreteStateResources (figure 10). 608

609 Capacitated Resources (or rather the pool they are contained in) have a *capacityMeasure* and *currentCapacity* to track how much of its capacity can be allocated to work. 610 It defines operations to *allocateCapacity()* and *deallocateCapacity()* (remove and return a unit to the pool, respectively) and operations to *increaseCapacity()* or *decreaseCapacity()*, 611 612 which actually might be referring to putting more objects in the pool or increasing the 613

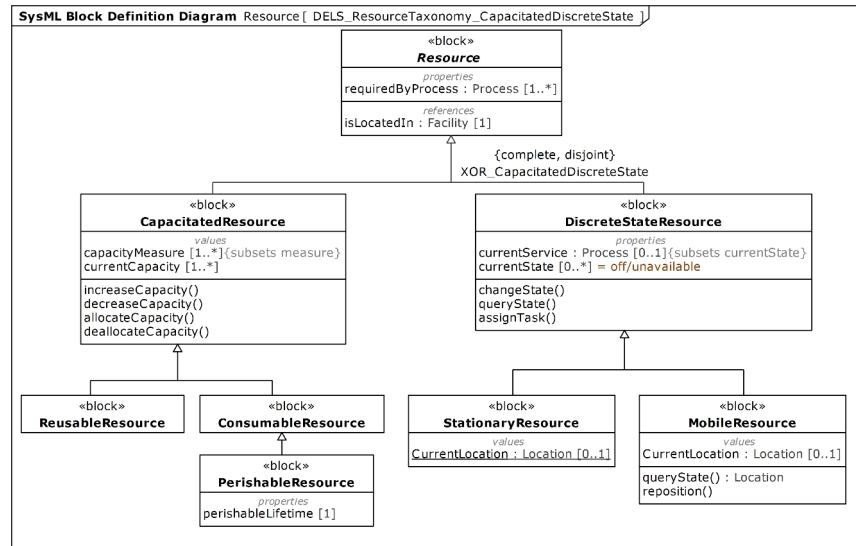


Fig. 10. Capacitated and Discrete-state Resources specify how work can be allocated to a resource.

614 capacity measure.

615 Additional specializations of Capacitated and Discrete State Resources include
 616 (figure 10):

- 617 – Reusable Resources can be involved in more than one process execution (sequen-
 618 tially). After one process using them is completed, they are returned to their pool, or
 619 made available again.
- 620 – Consumable Resources can be involved in no more than one process execution,
 621 because they are “used up” during processing.
- 622 – Perishable Resources can have *capacityMeasures* that degrade (decrease) over
 623 time until they are not longer usable (its *perishableLifetime*). Other resources can
 624 degrade over time, but usually not simply because of the passage of time; for exam-
 625 ple, tool wear is based on it usage in processing.
- 626 – Stationary Resources have constant location states.
- 627 – Mobile Resources location states are not necessarily constant, changed by *reposi-*
 628 *tion()*, a specialized kind of *changeState()* operation.

629 A Discrete State Resource behavior can be modeled by specifying its *classifier*
 630 *behavior* using a state-machine (figure 11). These can be extended to incorporate additional

631 behaviors that affect resource availability, such as failure states and transitions. Buzacott
 632 et al. [61] classify interruptions as run-based (interruptions are a function of job arrivals)
 633 or time-based. Wu et al. [62] classify queuing models for workstations with interruptions
 634 by augmenting run-based vs time-based failure events with preemptive vs non-preemptive
 635 behaviors. It also refines run-based, non-preemptive interruptions into state-induced (e.g.,
 636 a warm-up after being idle) or product-induced (e.g. set-up machine) interruptions.

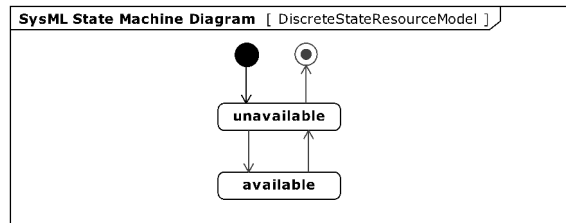


Fig. 11. A simple state machine to start defining a discrete state resource’s classifier behavior.

637 Separating resources by how their availability is modeled is common in analysis mod-
 638 els, though many terms other than discrete state and capacitated are used. Hackman et
 639 al. [63] classifies process inputs and outputs into products or materials and non-storable
 640 services, such as labor and machine time (discrete state). These classes may be mapped
 641 to capacitated (possibly consumable) and discrete state resources, respectively. [64] ex-
 642 amine capacity allocation decisions for ‘make-to-stock’ manufacturing firms that allocate
 643 available inventory and ‘make-to-order’ manufacturing firms that essentially hold produc-
 644 tion capacity “in stock” by idling discrete state resources. However, when coping with
 645 demands in excess of capacity, both ‘make-to-stock’ and ‘make-to-order’ firms formulate
 646 nearly identical analysis models to allocate available capacity to customers with varying
 647 priority levels. Newsvendor Network models use the terms stock and resources [60]. There
 648 are also methods for approximating discrete-state resources as capacitated ones (e.g. ma-
 649 chine X has 8 hours of capacity per day) [65]. These models may give some additional
 650 insight into constructing more precise behaviors models for these kinds of resources.

651 3.1.3 Organization: Atomic vs Aggregate Resources

652 Processes often require multiple resources other than a machine, such as fixtures, auxiliary
 653 tools, input materials, sub-components, an operator, etc. Aggregate resources are com-
 654 posed of multiple resources, sometimes enabling them to execute a limited number of
 655 processes simultaneously. [51] define primitive resources as supporting one process

656 at a time (indivisible), with a fixed set of attribute types and predefined behavior. Their
 657 framework forms composite (or compound) resources by joining two or more resources
 658 (potentially different types) to “create” a resource with more valuable capabilities than the
 659 individual ones.

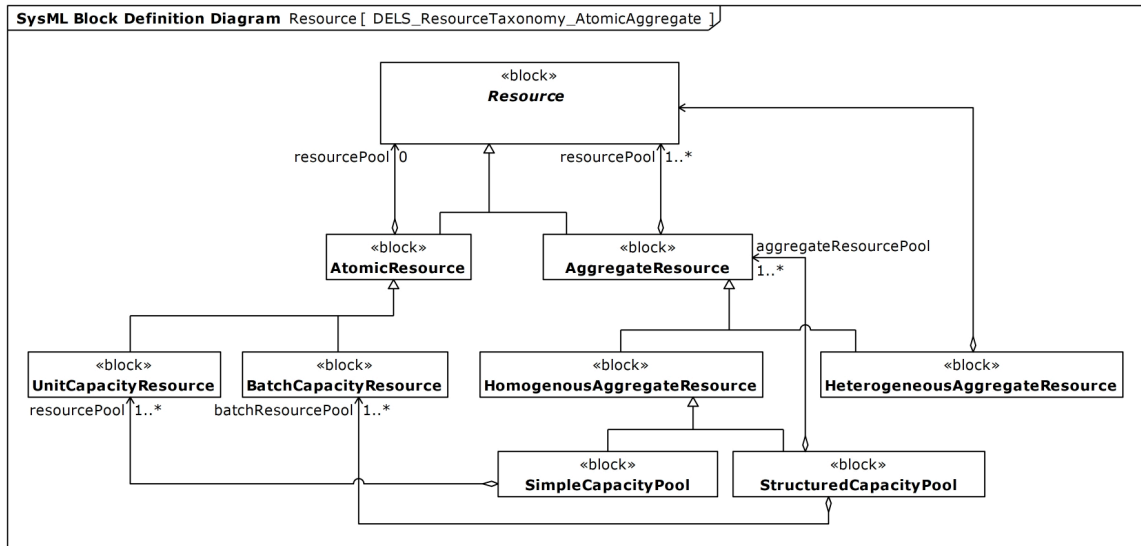


Fig. 12. Aggregate and Atomic Resources specify how resources are combined to form resources with different (greater) capability than its components.

660 The other kinds of resources described in OZONE [34] include: Atomic Resource,
 661 Unit Capacity, Batch Capacity, Aggregate Resource, Homogeneous Aggregate,
 662 Simple Capacity Pool, Structured Capacity Pool, and Heterogeneous
 663 Aggregate. More rigorous definitions of these resource types are deferred to future
 664 revisions.

665 3.2 Active Resource Relationships

666 Networks can be used to model coordination between multiple Active Resources by spe-
 667 cializing them from Flow Network (figure 13). Active resources participate in two kinds
 668 of relationships: one for modeling resource groups with advanced capabilities greater than
 669 the capability of the individuals, for example, more complex processes or ones requiring
 670 coordinating simultaneous execution by multiple resources. This kind of relationship is
 671 modeled by *relationshipBetween* typed by Active Resource Relationship. In some
 672 modeling frameworks, the coordinating resources are modeled as a new temporary active
 673 resource, a resource federation [66]. The whole-part composition relationship inherited

674 from Resource can be used to model the relationship between the new active resource (the
675 *resource group* or federation) and its *member resources*. This modeling approach can also
676 be used to model long-term or permanent resources groups as well, see for example, the
677 *parent-child DELS* relationship in figure 13.

678 The second kind of relationship models flows between active resources by reusing
679 *flowEdges* (typed by Flow Network Link) inherited directly from Flow Network. Flow
680 Network Links between active resources, including both equipment and other DELS,
681 can be further specialized into Material Handling Channels that require using re-
682 sources with *move* capabilities to facilitate flow across the *flow edge*. Material Handling
683 Channel is a special kind of part-part relationship between Active Resources special-
684 ized from Flow Network Link. Material Handling Channels are parts of DELS typ-
685 ing connectors between its equipment or other DELS (figure 9). As a kind of flow edge,
686 analyses of active resource networks can be constructed using both active flows using ma-
687 terial handling edges or more abstract passive flows using only flow edges, which do not
688 specify the flowing mechanism in detail.

689 Active Resource Relationships are a placeholder to capture necessary attributes
690 modeling collaboration and coordination between active resources. For example, Active
691 Resource Relationship may be specialized to capture relationships governed by smart
692 contracts² (figure 13), contract net [67], orchestration schemes [68], among other options.

693 **ISA-95 Resources**

694 The ANSI/ISA-95 (IEC 62264) [1] specification includes specialized resource classes for
695 material, equipment, and personnel (figure 14). These specialized resources reduce the gap
696 between the abstract resource types developed in OZONE [34] and this report and more
697 concrete model libraries, such as m-SysML [69]. These specialized resources classes also
698 create a classification of processes by the types of resources required to execute the process
699 (see figure 17 in section 3.3).

700 While the standard does not specify behavior of the specialized resources beyond col-
701 loquial meaning, they can be mapped to (via generalization) the Resource role classes
702 defined in section 3.1.2 (figure 10). For example, Material is generalized by Consumable
703 Resource (a kind of Capacitated Resource) and Personnel by Discrete State
704 Resources. Equipment could be generalized by either Discrete State Resource

²<https://doveltech.com/innovation/what-belongs-in-a-service-contract/>

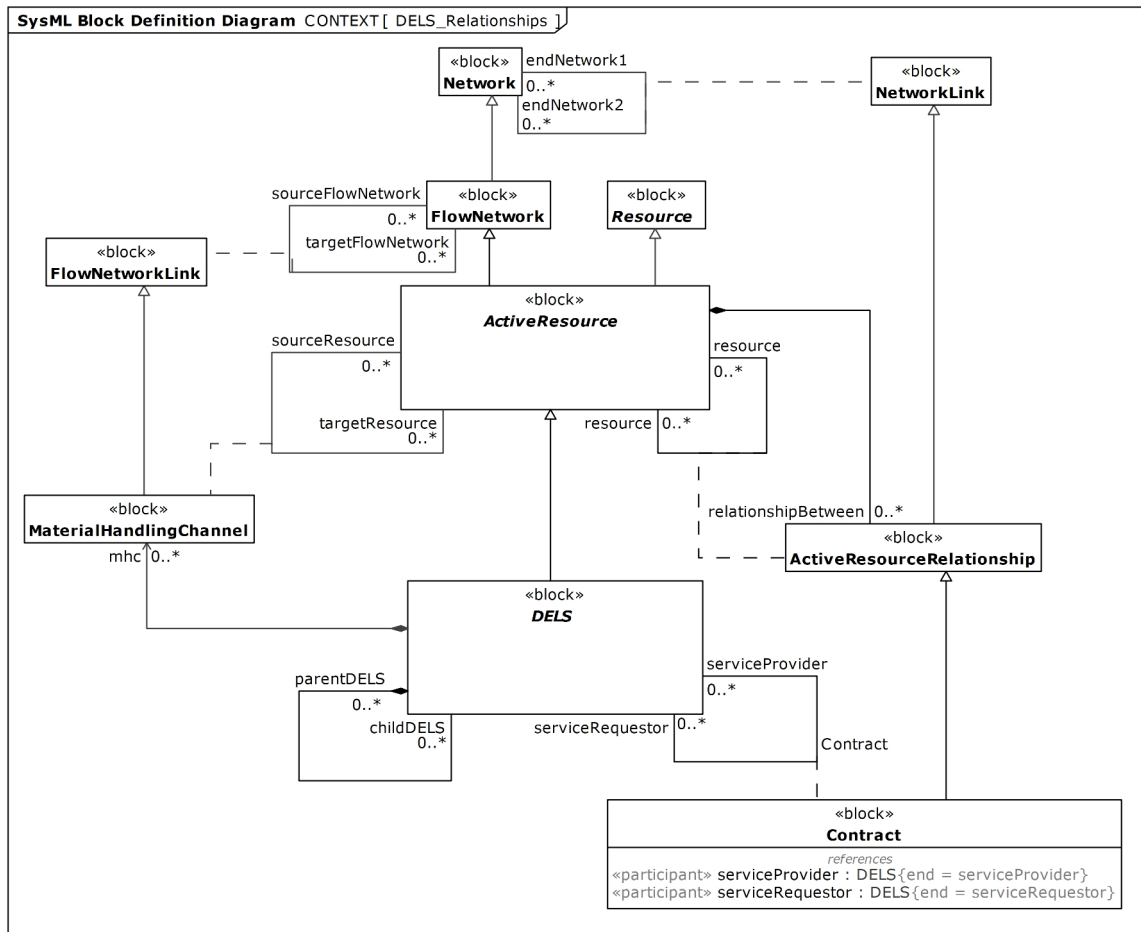


Fig. 13. DELS have contract connectors and material handling connectors.

705 or Capacitated depending on how the controller manages its availability. For exam-
 706 ple, an single, identifiable fixture for a specific part would be treated as a Discrete
 707 State Resource, but a pool of interchangeable fixtures would be treated as Reusable
 708 Resources (a kind of Capacitated Resource). New resource classes specialized from
 709 Equipment could specify corresponding equipment state machine model (figure 15) using
 710 any one of several machine information standards, such as MTConnect (ANSI/MTC1.5-
 711 2019) [70], PACKML (ISA-88) [71], computer-aid manufacturing XML (CAMX) (IPC-
 712 2501) [72], equipment behavior catalogue (EBC) (ISO 16400) [73], etc.

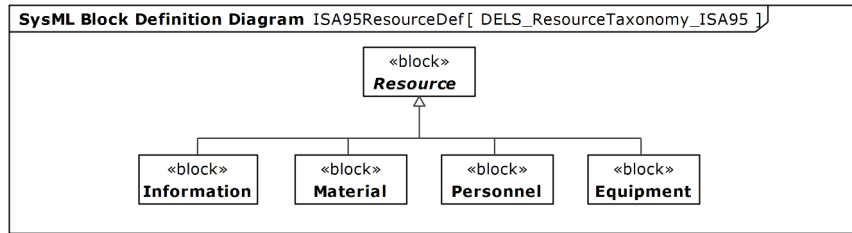


Fig. 14. The ANSI/ISA-95 (IEC 62264) [1] specification includes specialized resource classes for material, equipment, and personnel.

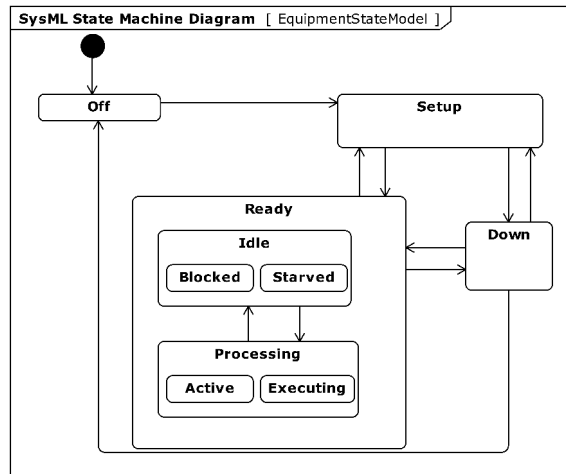


Fig. 15. Equipment state model from CAMX can be a starting point to define equipment’s classifier behavior.

713 3.3 Process

714 The DELS Process definition is specialized from Process Network to specify a produc-
 715 tion or logistics transformation (figure 16). This approach keeps the network abstractions
 716 (section 2) self-contained, abstractly focused on commodity flows and queuing network
 717 analyses. It also does not clutter the abstraction with DELS concepts, such as product and
 718 resource flows (specialized commodities).

719 OZONE defines an equivalent modeling construct to process, as: “*Operations* are used
 720 to represent different actions taken during a production or transportation process. Gener-
 721 ally speaking, an operation is a specification of the set of constraints that define a partic-
 722 ular activity (e.g. resource requirements, duration constraints, temporal relation relative
 723 to other activities, etc.) Since operations relate to each other through *temporal relations*
 724 which specify the temporal and causal ordering of operations, they allow the formation of

725 operation graphs (networks or sequences of operations). Operations can also be organized
 726 hierarchically to describe transportation processes at different levels of details.” [74]

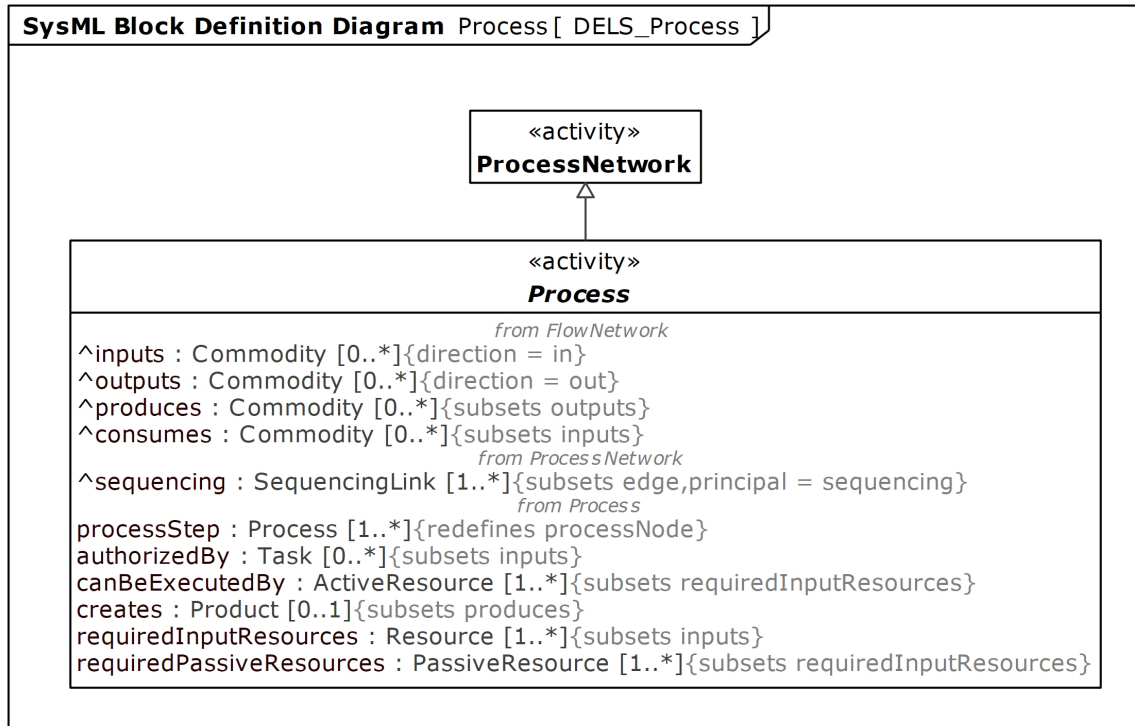


Fig. 16. DELS Process is specialized from CFN’s Process Network.

727 In the DELS Process definition, *inputs* (typed by Commodity) required to execute
 728 Process are specialized (subset) into *requiredInputResources* (typed by Resource). *re-*
 729 *quiredInputResources* can be further specialized into *requiredPassiveResources* (typed by
 730 Passive Resource and resources that the process *canBeExecutedBy* (typed by Active
 731 Resource. See section 3.1.1 for more discussion on these kinds of resource. Addition-
 732 ally, executing the process often needs to be *authorizedBy* a task (discussed in section 3.6),
 733 which also subsets the *inputs* to the process. Finally, the Product that the Process *creates*
 734 is a subset of things that the Process *produces* (itself a subset of the *outputs*).

735 There are two aspects to describing processes: kinds of process steps (processes) and
 736 how to compose them into larger process plans.

737 **Kinds of Process Steps** DELS Processes are organized into two (orthogonal) branches
 738 (figure 17). The first organizes processes by function: changing fit, form, and function
 739 (Make); age (Store), location (Move), flow (Control), or verification (MeasureTest) of

740 commodities. The second branch organizes processes by the types of resources (see sec-
 741 tion 3.1) required to execute the process (see IEC 62264-1 [1]). The base Process has an
 742 option (denoted by [0..*] multiplicity) for Material, Personnel, Equipment resources,
 743 and has several specializations: Semi-Automated Processes require material, personnel,
 744 and equipment; Manual Processes do not require equipment (denoted by the [0] multi-
 745 plicity); Non-material Processes do not require material; and Automated Processes
 746 do not require personnel.

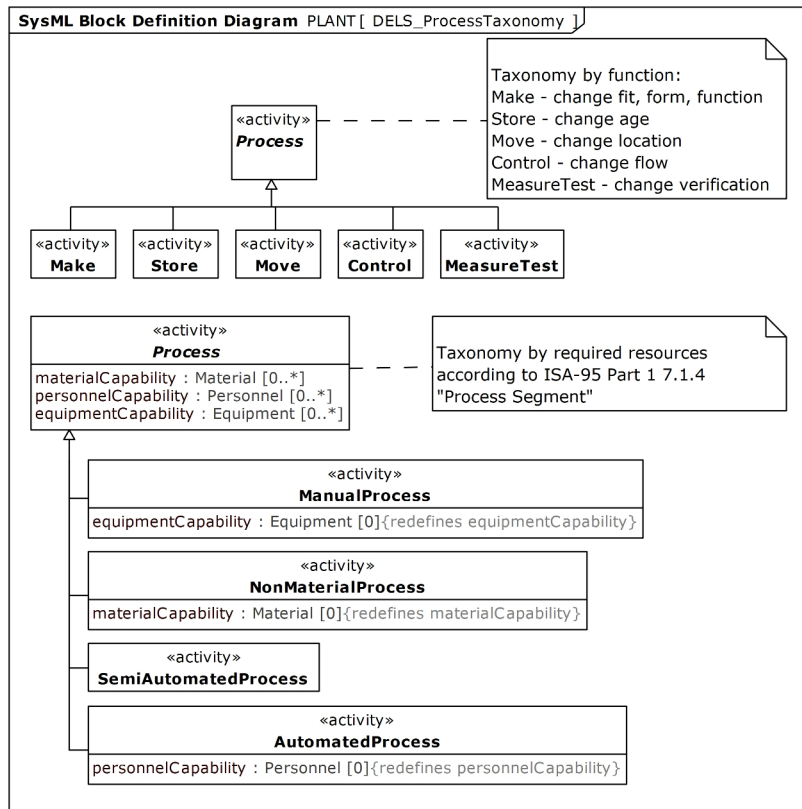


Fig. 17. DELS Process is elaborated with taxonomies of specialized transformations.

747 **Organization of Process Steps** Process plans organize the execution of processes in
 748 DELS using precedence or sequencing relations (typed by Sequencing Links. *Process-*
 749 *Plan* redefines the *parentProcessNetwork* role in the whole-part relationship (composition
 750 association) between Processes and their finer-grained *process steps*. Process plans de-
 751 fine a sequence of functional transformations (*processSteps* typed by Process), the in-
 752 puts/outputs from each transformation (parameter nodes), and pre/post-conditions on the

753 transformed object. Process plans link functional capabilities provided by resources (mod-
754 eled as Processes) and required capabilities of Products(and Services).

755 Planning and scheduling models based on the disjunctive graph formulation are gen-
756 erally attributed to [75]. Disjunctive graphs have been used in job-shop scheduling prob-
757 lems because of their ability to capture processing alternatives in multi-processor envi-
758 ronments [76–79]. AND/OR digraphs extend the disjunctive graph semantics by defin-
759 ing alternative task and sequence requirements using OR junctions to represent alternative
760 paths and AND junctions for parallel paths without specifying a particular execution se-
761 quence, see, e.g. [33, 80, 81]. Applications with complex scheduling requirements have
762 applied AND/OR digraphs to manage the complexity of representing alternative processing
763 sequences [82]. AND/OR digraphs exhibit several important advantages for representing
764 process plans [33]. First, each node can nest its own digraph decomposing the process into
765 smaller processing steps. Second, they present a process to produce a serialized process
766 list from the digraph, which is their definition of the planning and scheduling problem.
767 Third, they capture the duality of a Product traversing its process plan as a control graph
768 that formalizes the processing requirements of all the tasks to be processed by a controller.

769 The manufacturing literature defines process plan formalisms for planning and schedul-
770 ing that extend the required capabilities of process plan representations, including “explicit
771 parallel and alternate sequences, multi-job synchronization, hierarchical task decomposi-
772 tion, resource management primitives, and user extensibility” [83]. Formal languages such
773 as the *Process Specification Language* (PSL) (ISO 18629) [30, 84] or *A Language for Pro-*
774 *cess Specification* (ALPS) [81] may be used to specify process plans in the DELS domain.

775 In the DELS modeling framework, SysML activities are used to specify process
776 plans. Each *processStep* is specified as a *callOperation* or *callBehavior* action. The
777 *Method/Behavior* is a *Process* and the target object of the call is an *Active Resource*.
778 The instance values of the **canExecute** relationship between *ActiveResources* and
779 *Process* define a sort of “reverse dispatch table” (runtime polymorphism). That is, when
780 the system asks who can execute this behavior (*Process*), it uses the table of valid re-
781 source/process assignments to figure out which active resource object to invoke the behav-
782 ior on (or assign the execution).

783 3.4 Product

784 In manufacturing systems, products are defined by a bill of material (BOM) and a pro-
785 cess plan, i.e., transforming (which could be just assembling) this list of materials per this

786 process plan will result in the desired product. In warehousing, products can be defined
787 similarly as a pick list and a process plan specifying a route to and from the required stor-
788 age locations. However in transportation logistics, products are inputs and their geographic
789 location is transformed (a service). Similarly by storing products (or any objects), their age
790 is transformed. The common idea across all of these system descriptions is that products
791 are flowing through and being transformed by the system.

792 OZONE defines product with the similar goal of unifying systems producing physical
793 outputs and others providing services: “*Products* represent knowledge about how to turn
794 demands into operation graphs. In the manufacturing domain the definition of the term
795 *product* is clear: products are descriptions of the objects produced by the manufacturing
796 systems. In the transportation domain, however, a ‘product’ is a collection of informa-
797 tion about how to move ‘packages’ from one place to another, i.e., products are general
798 descriptions of *missions*.” [74].

799 The Process and its steps (process plan) specify *requiredInputResources* — equip-
800 ment, raw materials, operators, and information — to create a Product (see section 3.1).
801 The *billOfMaterial*, on the other hand, is part of the Product description. Since material is
802 a specialized resource, the materials in a BOM are a subset of the *requiredInputResources*
803 for creating the product. There are other resources required to produce a product that are
804 not included in the bill of material.

805 Much like balancing commodity consumption and production in Flow Networks (sec-
806 tion 2.2), DELS require balance between what is consumed by a DELS (its *inputResources*)
807 and what is produced by each DELS upstream of it (their *outputs* or *outputProducts*). How-
808 ever, moving away from generic commodity to domain-specific and scope-specific termi-
809 nology such as input material, intermediate products, parts, sub-components, etc; it be-
810 comes difficult to reconcile type/quantity balance. Here we follow the ISA-95 convention
811 where parts, sub-components, intermediate products, etc. are all specialized *Material*,
812 emphasizing material flow/handling and consumption of materials to produce products (in-
813 put/output). A role-based modeling approach defines each term as a role type, reclassifying
814 objects depending on the context.

815 The product taxonomy has two layers (figure 18): one distinguishing aggregated versus
816 assembled products, and a second that further refines aggregated products into homoge-
817 neous and heterogeneous aggregated products. From an analysis perspective, these layers
818 help tracking objects before and after they are input into a product; for example, assembled
819 components are typically expected to be only referred to by the type of assembly, while

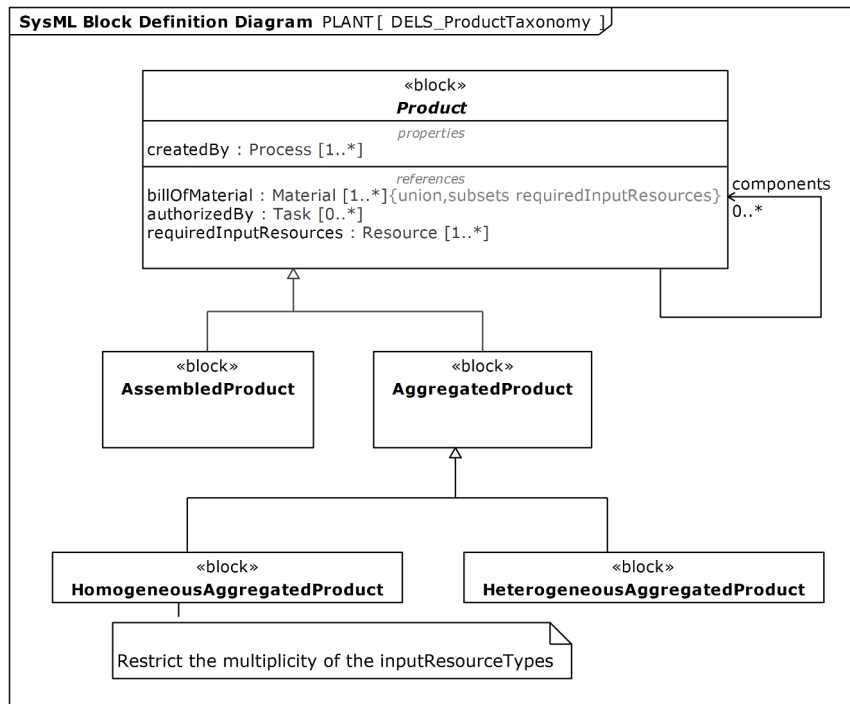


Fig. 18. DELS Product is specialized to capture the composition and handling of the product.

820 aggregated components would be regarded as a bundle of individual commodities.

821 The first layer of classification is about how the product is constructed from input com-
 822 ponents. Aggregated Products are defined as Products that can be reverted to their
 823 original components. For example when warehouses aggregate commodities (typed by
 824 stock keeping unit (SKU)) into shipments, these commodities are viewed as *inputResources*
 825 into the PACK() and SHIP() processes producing the shipment. This shipment (Aggregated
 826 Product) can be taken apart in the future and each input commodity should retain its prod-
 827 uct identity (defined by its SKU). However, Assembled Products are single artifacts that
 828 cannot be disassembled into their input components. While dis-assembly processes can
 829 separate target object into its components, these components are generally not regarded as
 830 identical to the inputs in their fit, form, and function.

831 Assembled Products typically are composed of many kinds of input resources (het-
 832 erogeneous), while in Aggregated Products the bill of material is often not heteroge-
 833 neous. This is reflected in figure 18 as a specialization layer distinguishing Heterogeneous
 834 and Homogeneous Aggregated Products. For example, a shipment from a warehouse
 835 is the aggregation of a (not necessarily homogeneous) set of SKUs (product type). Full
 836 pallets are modeled as Homogeneous Aggregated Products while mixed pallets are

837 Heterogeneous Aggregated Products. In this setting, the distinction usually guides
838 which make, move, and store behaviors handle the products.

839 **Product Definition Standards** Computer aided engineering methods and technologies
840 for capturing product specifications, such as product data management (PDM) and product
841 lifecycle management (PLM), are more mature and integrated into manufacturing engi-
842 neering methods than in other fields. Building on the ISO 10303 [85] and IEC 62264
843 [86] standards, product ontologies formalize technical data and concepts associated with
844 products [87–89].

845 **3.5 Facility**

846 Facility describes the geometric characteristics of physical DELS artifacts, including
847 Layout and Placement of its *containedResources* and spatial relationships between those
848 resource objects (figure 19). *Resources* have an inverse role of *isLocatedIn*, which DELS
849 inherits.

850 Industrial engineering methods have long used similar facility models and analysis
851 methods to analyze both physical buildings, such as factories, as well as geographically
852 distributed components, such as supply chains. For example, [90] defined the facility lay-
853 out problem as configuring the facility to minimize cost of transporting materials between
854 between components. [91] and [92] provide overviews of the facility layout and facility lo-
855 cation problems, respectively. This definition does not require the DELS to own the facility
856 (or *Physical Space*) that it operates in, enabling modeling of material handling systems,
857 transportation systems, and supply chains.

858 Material handling systems require layout information to execute their function. The
859 message-based part state graph (MPSG) formalism specifies addressable locations, phys-
860 ical locations to which a material handling device has access to pick objects up or put
861 objects down, and uses the network of addressable locations to create sequences of mate-
862 rial handling process steps [93]. In Core Manufacturing Simulation Data (CMSD), layout
863 information defines spatially-oriented characteristics, including location, footprint, and ori-
864 entation of each resource within a facility; and interrelationships for logical and physical
865 entities carrying out production activities [94]. m-SysML specifies an extensive layout and
866 geometry model [69]. Other standards such as The Open Geospatial Consortium (OGC)
867 IndoorGML [95] and Building Information Model (BIM) [96, 97] are useful for capturing
868 the facility description.

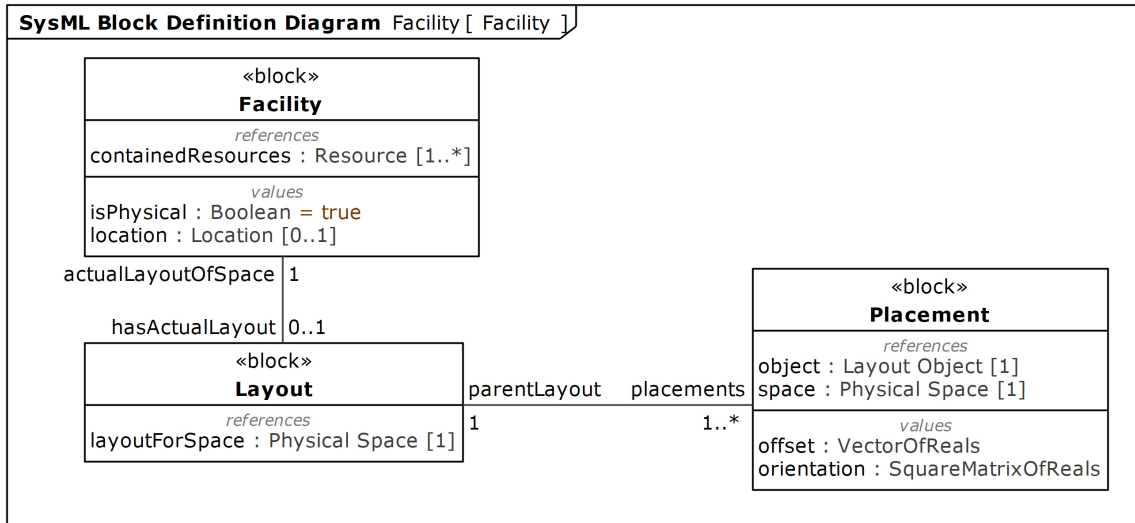


Fig. 19. DELS Facility describes the geometric characteristics of physical DELS artifacts, including size and layout of resources and spatial relationships between resource objects within a DELS.

869 **3.6 Task**

870 Tasks authorize Process execution. They cover traditional orders for products and orders
 871 for services or logistical processes, such as transportation, storage, and testing / quality /
 872 verification. A uniform description of tasks enables planning and scheduling of plant-level
 873 production orders matching customer demands to work authorizations, as well as machine-
 874 level machining activities (invoking or authorizing automation tasks).

875 Task bridges two distinct but complementary views of “work”. First, is the automation
 876 (computational) view focusing on function/process execution with initial and goal states
 877 [98, 99]. Task is defined by [99] as “a problem assigned to an agent, where a problem is
 878 defined as an initial state, goal states, and failure states”. In the distributed decision-making
 879 literature, tasks are decomposable into subtasks that can be assigned or contracted to other
 880 systems or agents [98–100]. This *execute function* view is similar to how manufacturing
 881 roughly defines jobs, orders, and operations. Specialized Tasks, such as production orders,
 882 work orders, jobs, etc., authorize the execution of a specialized process *Make(Product)*.
 883 Customer orders (also a kind of Task) authorize a *Deliver()* process execution. Then de-
 884 pending on the customer order decoupling point, the *Deliver()* process might trigger one
 885 of several kinds of *Make()* process: engineer to order, purchase to order, make to order,
 886 assemble to order, or deliver from stock (make to stock) [101].

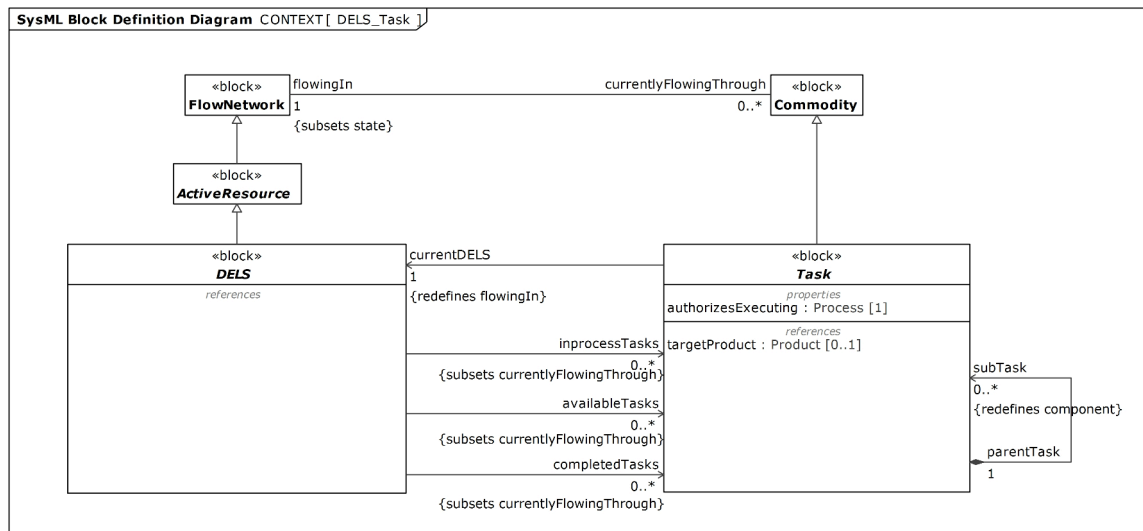


Fig. 20. Tasks, a kind of commodity flowing through DELS, authorize DELS to execute a Process.

887 The second view of work is “jobs flowing around a factory,” often including the re-
 888 quired input and auxiliary resources, such as the workpiece to be operated on, fixtures, and
 889 raw materials, etc. Task is specialized from Commodity to enable them to flow through net-
 890 works of resources (DELS). *Order Holons* in PROSA [102] represent tasks in a manufactur-
 891 ing system and the cited paper includes example taxonomies and system models. OZONE
 892 defines *Demands* that “specify requests for specific quantities of products or services to be
 893 produced/undertaken within specific time constraints, as well as client-dependent priority
 894 information. In other words, demands are used for representing customer orders, move
 895 requirements, and other external demands to the scheduling system.” [74].

896 Tasks often consist of both physical and informational pieces. The physical part of a
 897 task, consisting of a workpiece, kits, routing sheets, etc.; is directed to the plant. It is stored
 898 in an input queue, physically operated on by equipment, and requires material handling to
 899 flow through the system. The information component of a task is directed to a controller,
 900 providing instructions (and authorization) on how to execute the required process. Some-
 901 times information components may have both physical and digital representations, such as
 902 physical workorder or routing sheets.

903 Tasks play several roles in DELS, which are often dependent on the state of the task (fig-
 904 ure 20). One role is *availableTasks*, which are tasks that have been accepted, admitted, and
 905 are waiting in the *availableTaskQueue* to be serviced. *completedTasks* have been serviced
 906 and are stored in an *completedTaskQueue* waiting to depart the system. *inProcessTasks*

907 are currently being served by the system and located in/at some *memberResource* (usually
908 equipment).

909 Tasks may be decomposed into *subtasks* authorizing a *Process*'s *processSteps*. The
910 decomposition associates a new *subtask* with each *processStep* in the parent *processPlan*.
911 These subtasks usually follow the *sequencing* from the *processPlan* (typed by *Process*).

912 Consistent methods (and representations) for decomposing tasks are important for cre-
913 ating self-similar and uniform controller architectures where resource clusters can be dy-
914 namically formed to address a particular task, or in agent-based systems where “[the] agents
915 can subcontract tasks to other agents, a process that involves breaking a task in a number
916 of sub-tasks handled by different agents, or clustering a number of tasks into a super-task”
917 [100].

918 3.7 Interface

919 DELS defines interfaces for handling flows of tasks and resources (figure 21). It has four
920 ports enabling flow of tasks and resources in and out of the system. In SysML, ports
921 expose components (parts) of the system, defining an interaction point with other systems.
922 The «proxy» port stereotype on the composition association is an equivalent representation
923 to the graphical white box on the edge of the block; see, for example, *incomingTasks* in
924 figure 21.

925 The *incomingTasks* port is typed by an (abstract) interface block *inDELSTask*. It de-
926 fines operations (*receiveTask()*) to be implemented by system components that move tasks
927 (defined by the flow property) into the system. Inversely, *outDELSTask* defines properties
928 and operations that move tasks out of the system.

929 The resource input and output interfaces (typed *inDELSResource* and
930 *outDELSResource*, respectively) define operations (*receiveResource()* and *outputRe-*
931 *source()*, respectively) to be implemented by system components that move resources
932 (defined by the flow property) into and out of the system. These ports can be specialized
933 to accommodate different kinds of resources, including raw materials, equipment, and
934 parts/products. Parts and products are modeled as a type of material resource, see section
935 3.9 for more discussion.

936 The input and output interfaces are defined by ports typed by abstract interface blocks
937 giving the modeler wide latitude to select system components to implement the interface.
938 For example, a modeler may allocate the same system component to implement both re-
939 source and task interfaces, or both to handle both input and output of a kind of resource.

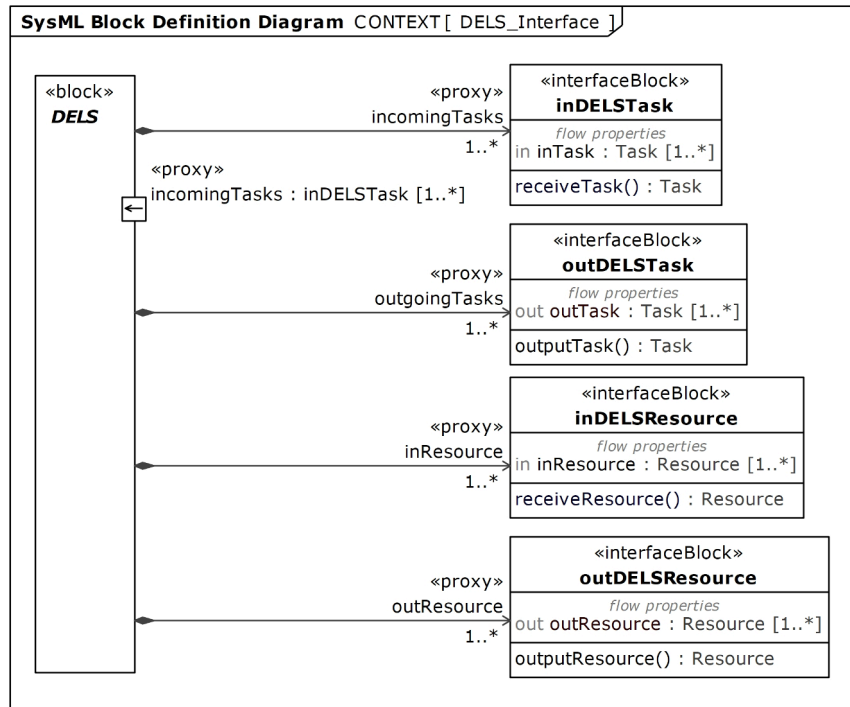


Fig. 21. DELS interface defines ports for handling the flow of tasks and resources across its boundary.

940 On the other hand, it may be necessary to provide separate system components to handle
 941 information and physical components separately.

942 3.8 Operational Control

943 The operations management layer of the ISA-95 hierarchy [86], broadly speaking, has the
 944 functional responsibility to match, and execute the matching, the capabilities provided by
 945 the system’s resources to the capabilities required by requested products or customer de-
 946 mands. Operational control executes the matching by controlling material and resource
 947 flows through the system. That is, control of production capabilities and capacities is
 948 largely executed by supporting logistics functions, including inventory management and
 949 material handling. This control activity is generically defined as “scheduling”. This sec-
 950 tion describes scheduling, not as a single monolithic activity or decision, but rather the
 951 coordination of several decisions and system actuators.

952 Modeling operational control is less mature, and potentially more difficult, than other
 953 aspects of the system. Operational control is built on top of the system specification (the
 954 plant) and implemented using a mix of existing system resources and dedicated resources.

955 For example, logistics and material handling resources are often allocated to dedicated
 956 systems but are interwoven into the production environment. This makes it difficult to
 957 clearly define control behaviors and allocate them to system resources. Further work is
 958 required to demonstrate how to apply the model library elements described in this section
 959 to model domain specific applications.

960 To provide the proper context for modeling operational control without elaborating a
 961 complete plant-controller architecture, consider the following mental model: there exists a
 962 controller that interacts [sense and actuate] with the base system (or plant) (figure 22). The
 963 controller consists of a decision-maker and decision support. The decision-maker observes
 964 the state of system and responds by querying the decision support with a question regarding
 965 actions that can be taken to effect changes in the base system. The decision-maker then
 966 uses the answer provided by the decision support to select an action to be executed by an
 967 actuator in the base system. An abbreviated sketch of this controller architecture can be
 968 found in [103] and a longer discussion in [5].

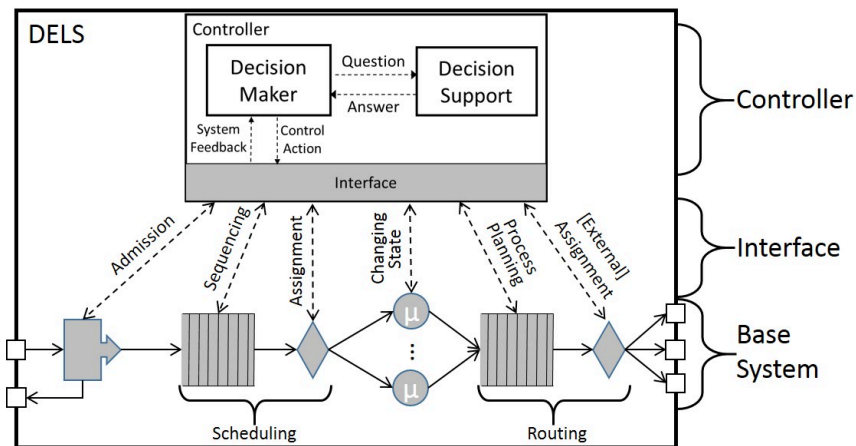


Fig. 22. A canonical set of control questions defines a comprehensive functional specification of all decision-making mechanisms that a controller needs to provide in order to manage the behavior of the system.

969 Control actions are derived from answers to control questions, and this model formal-
 970 izes five kinds of questions (control functions) described in [104]. These control questions
 971 identify the functional control mechanisms (control actions) required to manipulate the
 972 flow of tasks and resources through the system (figure 22). These questions are:

- 973 1. “should a task be served?” (*admission*)
- 974 2. “when should the task be serviced?” (*sequencing*)

- 975 3. “by which resource(s)?” (*assignment*)
- 976 4. “what process step does the task require next?” (*dynamic process planning*)
- 977 5. “in which state does a resource need to be to service a task?” (*change-state*)

978 *Scheduling* and *Routing* are modeled as joint control functions, combining *sequencing*
979 with *assignment* and *process planning* with *assignment* decisions, respectively.

980 The control questions provide an informal classification scheme and foundation to con-
981 struct the model. Section 3.8.1 presents the interfaces for decision support for each control
982 function. Section 3.8.2 presents the control processes and actuators in the plant to exe-
983 cute operational control. Finally, section 3.8.3 provides an overview the DELS operational
984 controller, which is largely still a work in progress.

985 **3.8.1 Operational Controller Decision Support**

986 Each control function has an associated decision support class that helps the controller
987 make decisions. The decision support for each control question is encapsulated in an ab-
988 stract strategy class that defines an operation with a signature derived from the decision
989 functions defined in [104] (figure 23).

990 Decision support algorithms are required to implement the signature and the decision
991 function. Each control algorithm is responsible for formulating an appropriate analysis
992 model, solving the analysis model, and translating the output into an actionable recom-
993 mendation. This actionable recommendation output by the decision support is passed to an
994 Actuator in the plant that executes the choice (section 3.8.2). Reusable, standard decision
995 support classes allows the controller to access the decision support algorithms through a
996 consistent interface, enabling progress towards interoperable decision support algorithms
997 for DELS.

998 **3.8.2 Operational Control (Plant) Model Library**

999 Each control function has an associated structural element in the base system, an Actuator
1000 specialized from `ActiveResource`, that is responsible for executing the controller’s
1001 choices. The Actuator also has a behavioral element `Control Process` (figure 24).
1002 Each Actuator is related to its corresponding `Control Process` through the `canExecute`
1003 relationship. System specifications provide details on how the Actuator and `Control`
1004 `Process` are implemented by specializing concrete system resources and providing them
1005 with methods to implement the control function.

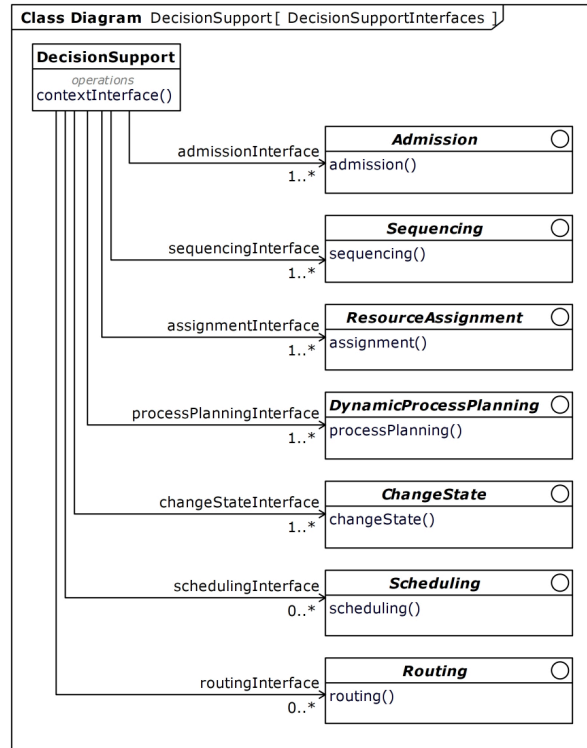


Fig. 23. Each control decision has a corresponding interface that defines an operation with a standard signature.

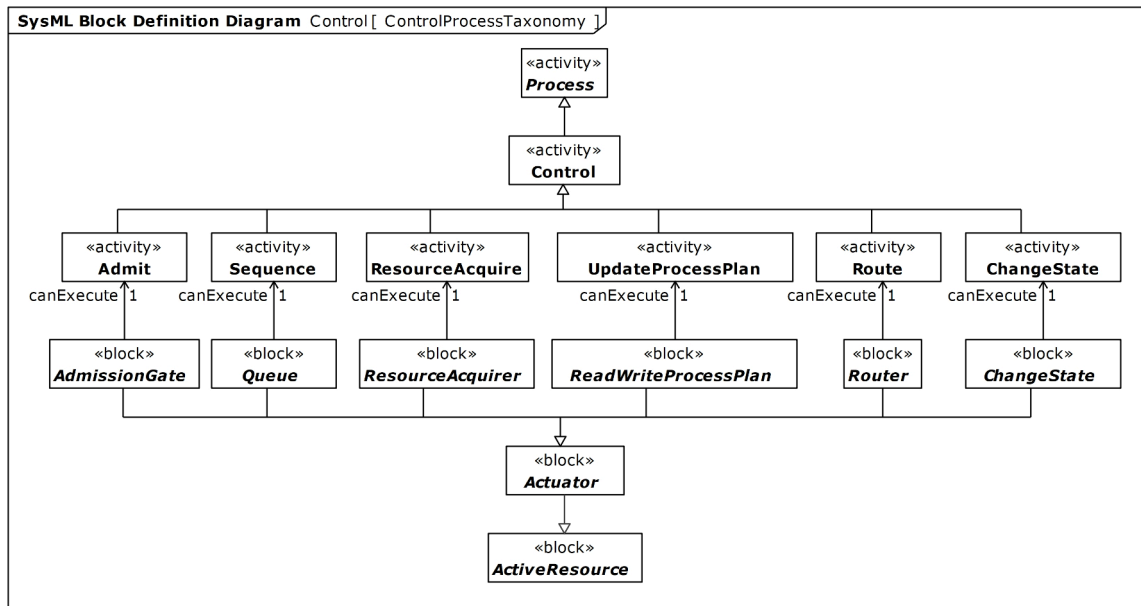


Fig. 24. Each control function has both an Actuator (specialized Resource) and a Actuator behavior (specialized Process)

1006 **3.8.3 Operational Controller**

1007 The DELS Operational Controller is responsible for implementing data collection and
 1008 management functions, operational decision making and executing, and communication
 1009 and coordination with with other controllers in the system. Conceptual architectures for
 1010 DELS operations controllers are discussed in [5, 103]. This is an area of on-going research,
 1011 in particular focused on control and controller architectures.

1012 The stylized conceptual diagram of the controller depicts several required components:
 1013 decision-making composed of monitoring and execution; decision-support composed of
 1014 formulation, optimization, and implementation (top of figure 25). The current state of
 1015 implementation is shown in the class diagram at the bottom of figure 25.

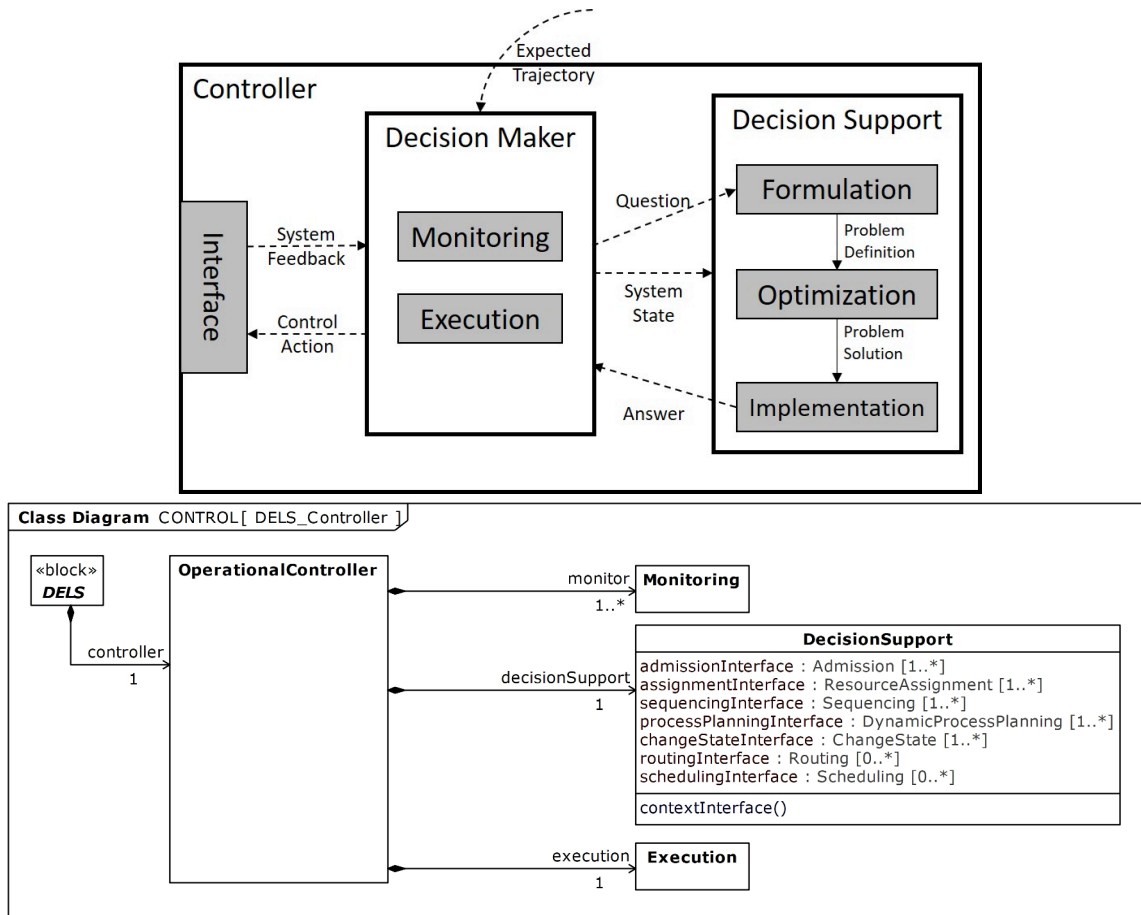


Fig. 25. The DELS Operational Controller consists of decision-making and decision support components.

1016 The **Decision Maker** component maintains a representation of the system state using

1017 feedback collected from Monitoring. The **Decision Support**. The decision support mod-
1018 ule for each control question must be capable of formulating the analysis model from the
1019 system state (create a problem definition), must be able to solve the problem, and then
1020 must implement the problem solution; that is, reframe the analysis results in the context
1021 of the original question, providing a actionable answer to the decision maker. Given a
1022 standard decision support interface, the formulation, optimization, and implementation are
1023 tightly coupled to the solution method and are implemented together as part of creating the
1024 specialized decision support classes discussed in section 3.8.1.

1025 The operational control model described in this section clearly separates the Actuator,
1026 actuator's behavior (Control Process), and Decision Support. This separation is
1027 common in other engineering disciplines and the goal here is to support practitioners in
1028 extracting the correct knowledge to explain how their system works and to develop imple-
1029 mentable specifications. Well-defined, machine-readable operational control specifications
1030 can be connected to analysis models supporting optimization or validation and verification.

1031 **3.9 Overview of Extended DELS Definition**

1032 DELS are defined by their products, process, resources, and facility; the tasks that define
1033 requests for these products and processes, and an operational controller to control the flow
1034 of resources and execution of processes. This section summarizes the DELS models, ty-
1035 ing together the different components and views described in the past few sections (figure
1036 26). Section 3.9.1 then describes how the DELS model can be extended to create domain-
1037 specific production and logistics models.

1038 DELS and Equipment are mapped to Active Resource, where the distinguishing fac-
1039 tor is based on autonomy and operational control behaviors; that is, can the resource decide
1040 to not do something. This approach defines DELS as a natural extension of traditional
1041 Product, Process, and Resource (PPR) ontologies. DELS inherit flow properties modeling
1042 the flow of resources in (*inputResources*) and the flow of products out (*produces*). In ad-
1043 dition to the input of passive resources, DELS themselves are composed of *member Active*
1044 *Resources*, some of which may be other DELS, its *child DELS*.

1045 Product references its *bill of materials*. Following the OZONE/MANDATE model,
1046 Product is defined as a kind of Material allowing products to be easily incorporated
1047 into another product's bill of material. Additionally, Material is a Passive Resource
1048 allowing it to flow and participate in (be consumed by) Process executions, but not ex-
1049 ecute processes. Modeling Product as specialized Material allows the product to flow

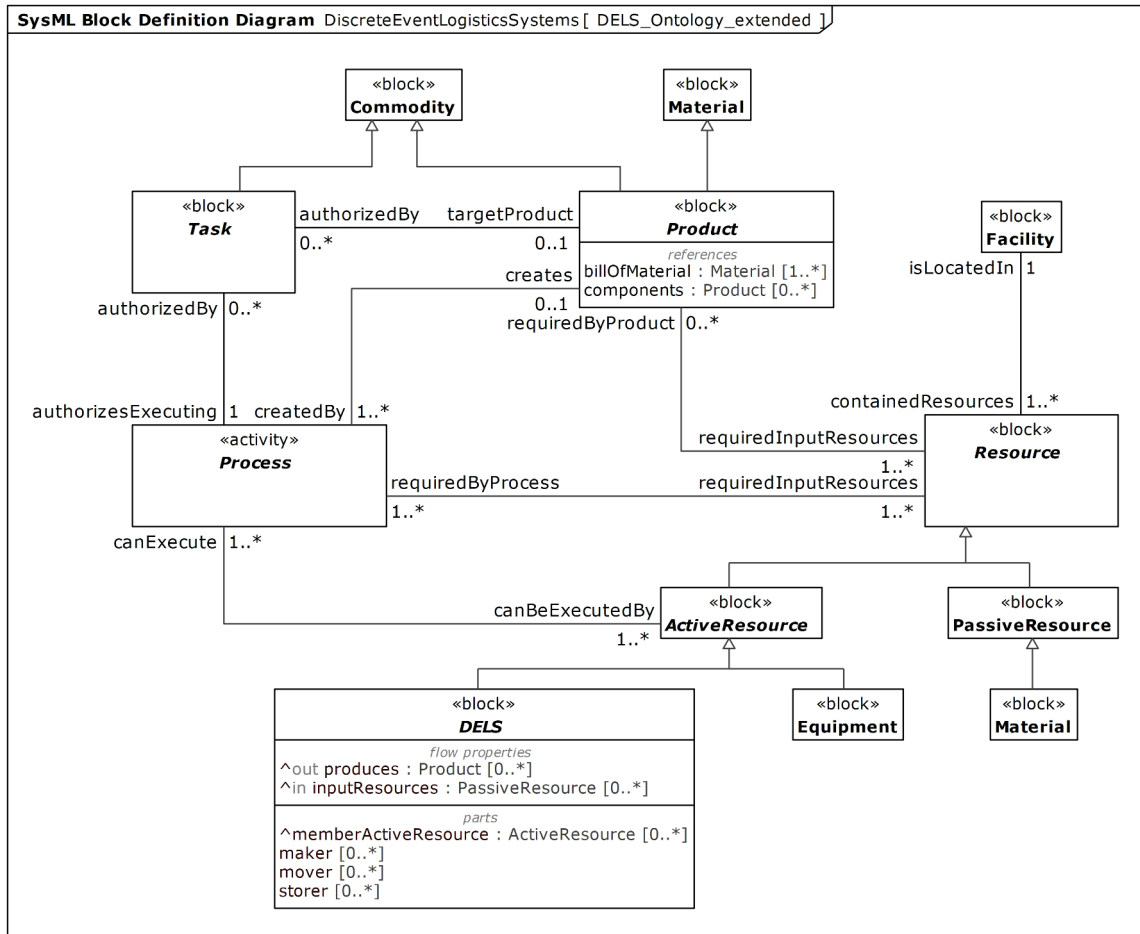


Fig. 26. DELS are defined by their products, process, resources, and facility; the tasks that define requests for these products and processes, and an operational controller to control the flow of resources and execution of processes.

1050 through DELS using the same mechanisms that passive resources use to flow (extended
 1051 from commodity flow).

1052 Finally, DELS define *maker*, *mover*, and *storer* placeholder roles. These parts suggest
 1053 a canonical functional decomposition of each DELS, where the system designer selects
 1054 resources to satisfy those required roles for making, moving, and storing material in the
 1055 system. The next section describes modeling specialized DELS to satisfy these roles in the
 1056 ecosystem.

1057 **3.9.1 Specializing DELS**

1058 DELS can be extended via specialization to model many kinds of DELS, reusing the libraries
 1059 described in previous sections as needed. For example, Process can be specialized into a
 1060 taxonomy of basic DELS functions: make, move, and store (figure 17). These processes are
 1061 allocated to specialized DELS for Production, and Material Handling, and Storage,
 1062 respectively (Figure 27). Allocating a Process to a DELS, such as MOVE to a Material
 1063 Handling System, denotes a requirement to add an operation that executes that process
 1064 when the operation is invoked. The DELS must provide a behavior that implements the op-
 1065 eration (a method) by defining *process Steps* and *required Input Resources* used to execute
 1066 that operation.

1067 Many DELS are composed of other DELS (figure 27). For example, Supply Chain is
 1068 composed of Manufacturing Plants, Transportation Systems, and Depots; which
 1069 specialize (subset) the *maker*, *mover*, and *storer* roles, respectively. The Supply Chain
 1070 uses these components to execute its high-level functional *SOURCE()* components from
 1071 *suppliers* (typed by Supply Chain), *MAKE()* them into higher-value items, and *DE-*
 1072 *LIVER()* products to *customers* [105].

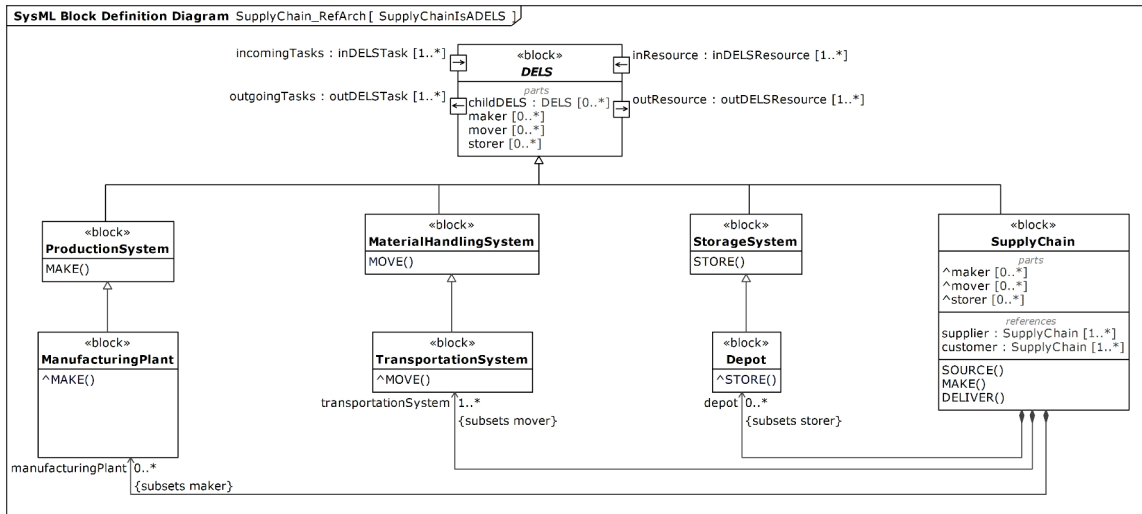


Fig. 27. Specialized systems can be created from the DELS definition. These specialized systems can be composed into new kinds of systems.

1073 This composition-based modeling approach can be applied recursively, refining sys-
 1074 tems by identifying and modeling specialized subsystems to fulfill maker, mover, and
 1075 storer roles. For example, manufacturing plants have production lines (specialized produc-

1076 tion systems), linked by material handling systems, and buffered by intermediate material
 1077 buffers (specialized storage systems) (figure 28).

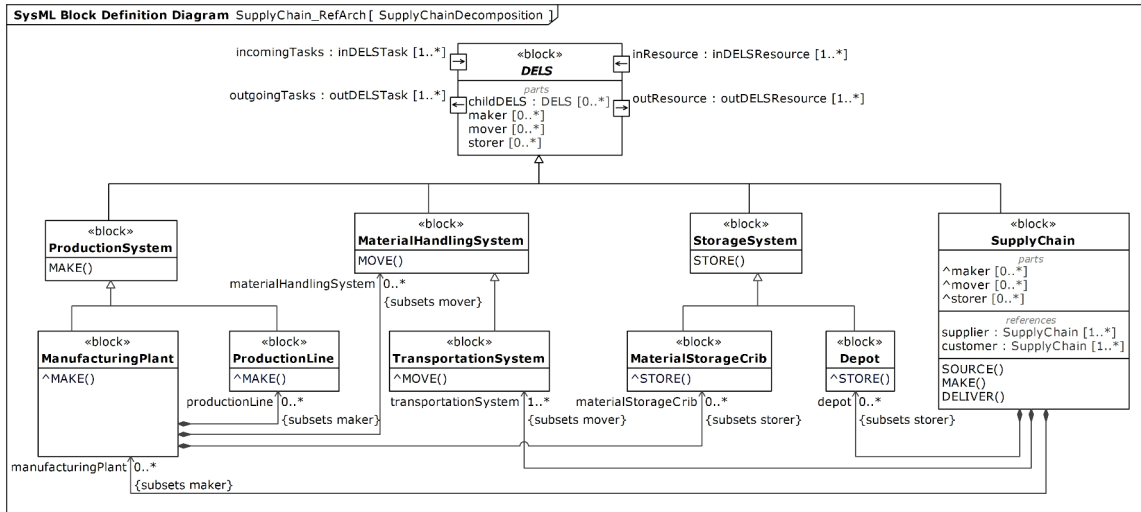


Fig. 28. Specialized DELS, such as Manufacturing Plants, are often themselves composed of other specialized DELS.

1078 Each specialized kind of DELS can be further specialized to capture domain-specific
 1079 features; for example, nuances between automotive and aerospace production lines. Com-
 1080 posing DELS from specialized DELS, rather than defining monolithic systems composed
 1081 of unique components, results in self-similar architectures which exhibit desirable qualities
 1082 for designing, analyzing, and controlling these kinds of systems [17].

1083 4. Discussion and Future Work

1084 This paper documents a snapshot of the Commodity Flow Network (CFN) and Discrete
 1085 Event Logistics Systems (DELS) models. The source models are archived here [2, 3].

1086 This work fills a niche in the Industry 4.0 ecosystem, supporting analysis and func-
 1087 tional design of heterogeneous production and logistics systems. There are a substantial
 1088 number of standards providing detailed PPR specifications (see, e.g. ISO TC 184 activ-
 1089 ities, and surveys included in [42, 106, 107]). However much of the research is focused
 1090 on the product being produced, leaving little in the way of linking detailed PPR specifi-
 1091 cations to analysis models supporting all lifecycle phases of the production system itself.
 1092 There is a need for increased communication and collaborations between stakeholders that
 1093 care about the product system and the production system. However, the art and science of

1094 production system design and specification must sufficiently advance to meet the detailed
1095 specifications typically found in the product engineering.

1096 Additionally, many of these standards are domain-specific, focusing predominantly on
1097 smart manufacturing. However, modern enterprises integrate functionally heterogeneous
1098 systems that are often geographically distributed [13, 108]. Building an MBISE ecosys-
1099 tem based on the DELS model libraries provides a foundation to integrate or coordinate
1100 decision-making and execution across diverse systems as well as integrating the loosely-
1101 coupled Industry 4.0 research and development efforts spread out across the supply chain,
1102 transportation, production, and warehousing domains.

1103 Releasing this document and the associated models represents a milestone in opening
1104 this work up to the community so that others can contribute to its development. The docu-
1105 ment and models remain living artifacts with open issues that continue to be identified and
1106 added to the living document as additional use cases and models are built from the model
1107 libraries and added to the ecosystem. The research goal focuses on building and expand-
1108 ing the MBISE ecosystem, including model libraries, reference architectures, supporting
1109 analysis tools, and design methodologies.

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1113

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